

**VILLAGE OF PEMBERTON
-COMMITTEE OF THE WHOLE MEETING AGENDA-**

Agenda for the **Committee of the Whole** of Council of the Village of Pemberton to be held Tuesday, February 25, 2020, at **1:00 p.m.** in Council Chambers, 7400 Prospect Street. This is Meeting No. 202.

“This meeting is being recorded on audio tape for minute-taking purposes as authorized by the Village of Pemberton Audio recording of Meetings Policy dated September 14, 2010.”

Item of Business	Page No.
1. CALL TO ORDER	
In honour of the Lil'wat7ul, the Village of Pemberton acknowledges that we are meeting within the unceded territory of the Lil'wat Nation.	
2. APPROVAL OF AGENDA	1
Recommendation: THAT the Agenda be approved as presented.	
3. ADOPTION OF MINUTES	
a) Committee of the Whole Meeting No. 201, Tuesday, January 28, 2020	2
Recommendation: THAT the minutes of the Committee of the Whole Meeting No. 201, held Tuesday, January 28, 2020, be adopted as circulated.	
4. DELEGATIONS	
a) BC Parks & Ministry of Forests, Lands, Natural Resource Operations & Rural Development – Updates	6
BC Parks Elyse Curley, Community Liaison Officer – South Coast Jennie Aikman, Regional Director – South Coast Kevin Wagner, Area Supervisor - Pemberton Area	
Ministry of Forests, Lands, Natural Resource Operations & Rural Development Scott Shaw-MacLaren, Resource Manager, Regional Operations Division – Coast Area Susie Dain-Owens, Land and Resource Specialist, Regional Operations Division – Coast Area	
Presentation Topics:	
- Introduction to Visitor Use Management Approach - Joffre Lakes Park 2019 Update and 2020 Next Steps - Introduction to Visitor Use Management Approach - Sea to Sky Visitor Use Management Projects – Brief Overview - Meager and Keyhole Hotsprings Project Update - Visitor Use Monitoring - Update	
5. BUDGETING SESSION 1: 2020 OPERATING, CAPITAL & PROJECT BUDGETS	36
Recommendation: THAT the Committee of the Whole provide direction to Staff with respect to any changes to the 2020 Draft Budget as presented.	
6. ADJOURNMENT	

**VILLAGE OF PEMBERTON
-COMMITTEE OF THE WHOLE MEETING MINUTES-**

Minutes for the **Committee of the Whole** of Council of the Village of Pemberton held Tuesday, January 28 at 1:00 p.m. in Council Chamber, 7400 Prospect Street. This is Meeting No. 201.

ATTENDING: Mayor Mike Richman
Councilor Ted Craddock
Councilor Leah Noble
Councilor Amica Antonelli
Councilor Ryan Zant

STAFF: Nikki Gilmore, Chief Administrative Officer
Sheena Fraser, Manager of Corporate & Legislative Services
Lisa Pedrini, Manager of Development Services
Joanna Rees, Planner
Elysia Harvey, Legislative Assistant

PUBLIC: 6

1. CALL TO ORDER

At 1:00 p.m. Mayor Richman called the January 28, 2020, Committee of Whole meeting to order.

In honour of the Lil'wat7ul, the Village of Pemberton acknowledges that we are meeting within the unceded territory of the Lil'wat Nation.

2. APPROVAL OF AGENDA

Moved/Seconded
THAT the agenda be approved as circulated.
CARRIED

3. ADOPTION OF MINUTES

a) Committee of the Whole Meeting No. 200, Tuesday, December 10, 2019

Moved/Seconded
THAT the minutes of Committee of the Whole Meeting No. 200, held Tuesday, December 10, 2019, be adopted as circulated.
CARRIED

At 1:05 p.m. SLRD Area C Director Russell Mack, SLRD Area C Alternate Director Jan Kennett, and SLRD Project Coordinator Graham Haywood joined the meeting and took seats at the committee table.

4. DELEGATIONS

Pemberton & District Initiative Fund Program – Proposals for Requests for Funding

a) Pemberton & District Chamber of Commerce

Graham Turner, President, discussed some of the opportunities supported by previous grant funding the Pemberton & District Chamber of Commerce (the Chamber) has received from the Village's Community Initiative & Opportunity Fund and the Squamish-Lillooet Regional District, and presented what the Chamber's funding request would entail for 2020.

Mr. Turner spoke about some of the challenges the Chamber is facing including declining student employment funding (for the Visitor Information Centre) limitations of volunteer board members and maintaining and increasing Chamber memberships. Chamber Directors in attendance included Julie Kelly, Jacaranda Kruckewit, Steve McCloskey, Blair Kaplan and Mark Grosjean.

The Chamber will be seeking funding in the amount of \$20,000 for 2020 through the new Pemberton & District Initiative Fund Program (PDIF). The funds would be allocated to support a part-time Executive Director role to assist with the administration of the Chamber (approximately 20 hrs/week) as well as to facilitate continued operation of the Visitor Information Centre (VIC). Mr. Turner noted that it is anticipated that the cost to support the VIC and Executive Director position over the next 2 years will increase.

Mr. Turner indicated the Chamber's strategies for 2020 include maintenance and upkeep of the Data Portal and, with the assistance of an Executive Director, focus on business retention and economic development in the Village. Should funding via the PDIF program not be received, the Chamber would utilize its reserve funds to appoint an Executive Director. Mr. Turner also extended an invitation to the Chamber's Annual General Meeting on March 25th, 2020.

Mayor Richman thanked Mr. Turner for the presentation noting that the work the Chamber has been doing over the past five years has been very collaborative.

Mayor Richman providing clarity with respect to the PDIF Economic Development Fund component noting that the fund total is \$50,000.

b) Mark Mendonca, President, Tourism Pemberton

Mr. Mendonca, President, presented to the Committee Tourism Pemberton's proposal for a funding request from the new Pemberton & District Initiative Fund (PDIF) Program; a formal request will be submitted in 2020 once the PDIF criteria have been finalized. Mr. Mendonca indicated that Tourism Pemberton would be requesting funding, in the amount of \$8,000, in order to fill the role of Marketing Director.

The Marketing Director would be tasked with marketing, consulting, and website maintenance for Tourism Pemberton, as well assigned to coordinate the annual Slow Food Cycle. A different hourly rate applies for work done on the Slow Food Cycle event.

Mr. Mendonca also reported out on some of Tourism Pemberton's initiatives in 2019, which included an agreement with Capilano University for students to assist with the website and a possible mobile application. Other ongoing initiatives include seeking Municipal & Regional District Tax (MRDT) funding opportunities.

Mr. Mendonca advised that Tourism Pemberton plans to prepare an updated budget and business plan for presentation to the Village and SLRD for further funding..

Mayor Richman thanked Mr. Mendonca for the presentation.

At 1:59 p.m. Director Mack, Alternate Director Kennett and Mr. Haywood left the meeting.

5. DRAFT CYCLING NETWORK PLAN

Joanna Rees, Planner, provided the Committee with an overview of the Village's draft Cycling Network Plan, including the timeline of work completed to date. Most recently, Staff conducted a public Open House and Movie Night on January 21st to present the draft Plan to residents and to seek community feedback.

Through this public consultation, priority segments and connections within the Village were identified; these included connection of Pemberton Creek Trails at Highway 99 and priority road segments at Pemberton Meadows Road, Prospect Street, Pemberton Creek Trail, and Friendship Trail Segment 3. With respect to Actions, public responses indicated the highest emphasis was on building a continuous bicycle network that integrates smoothly with current trails and sidewalks and safety at intersections and crossings.

Moving forward, Staff are exploring grant opportunities, continuing public consultation with a Community Survey available until January 31st, and focusing on an implementation strategy.

Rees advised that it is anticipated The Cycling Network Plan will be brought forward to Council for approval in February.

Moved/Seconded

THAT the Committee of the Whole receive the draft Village of Pemberton Cycling Network Plan.

CARRIED

6. 2020 LMLGA RESOLUTIONS

Potential topics for resolutions for submission to the Lower Mainland Local Government Association (LMLGA) were discussed and considered, including provincial funding towards geohazards and upgrades to local dikes. As a result, the following resolutions were passed:

Moved/Seconded

THAT Staff prepare a draft resolution regarding the seismic requirements for dyke upgrades in the Pemberton area.

CARRIED

Moved/Seconded

THAT Staff prepare a draft resolution regarding increased provincial funding for major geohazards which affect regions and the travelling public.

CARRIED

7. JOINT MEETING WITH SEA TO SKY SCHOOL DISTRICT NO. 48 BOARD OF TRUSTEES – Meeting Date Follow Up Discussion

Sheena Fraser, Manager of Corporate & Legislative Services, sought Council's direction on scheduling a joint meeting with school board trustees from Sea to Sky School District No. 48. Council confirmed attendance for a meeting date of Wednesday April 8th, 2020 from 8:30-10:30 a.m.

8. ADJOURNMENT

Moved/Seconded

THAT the Committee of Whole be adjourned at 2:38 p.m.

CARRIED

Mike Richman
Mayor

Sheena Fraser
Corporate Officer



Joffre Lakes Provincial Park

2019 Visitor Use Management Action Plan



BC Parks



Village of Pemberton
Committee of the Whole No. 202
Tuesday, February 25, 2020
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Acknowledgments

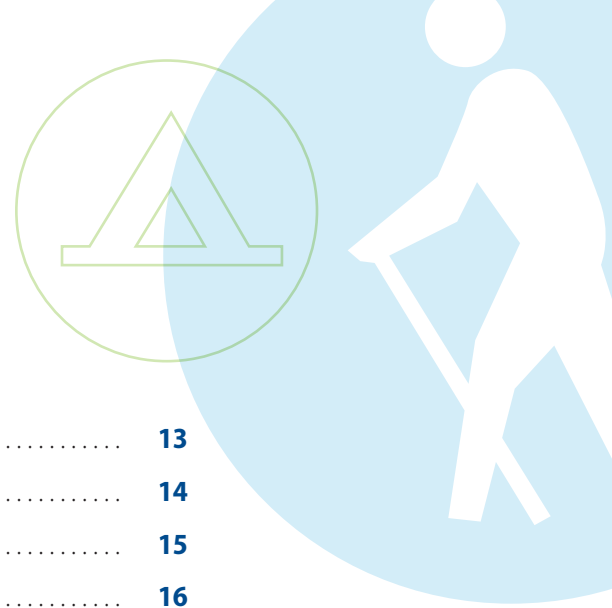
Development of this 2019 Visitor Use Management Action Plan for Joffre Lakes Park has been jointly undertaken by the Lil'wat Nation, N'Quatqua, Ministry of Forests, Lands, Natural Resource Operations and Rural Development (FLNRORD), Ministry of Transportation and Infrastructure (MOTI), and BC Parks.

Joffre Lakes Park is in the shared territory of the St'at'imc peoples, which includes the N'Quatqua and Lil'wat Nation. BC Parks staff are grateful for their support and cooperation in developing this Action Plan, and for the shared St'at'imc value of *i tmícwsa i ucwalmícwa* (*the people and the land are one*) that has guided this planning process.

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Message from the Lil'wat Nation and N'Quatqua

Joffre Lakes Parks lies within the unceded shared territories of the Lil'wat Nation and N'Quatqua, and the lands are integral to who we are as N'Quatqua and Lil'wat people. The establishment of Joffre Lakes Park has served to protect this unique and beautiful place from impacts of industrial activities; however, it also disrupted our traditional use and access to these lands.

Today, Lil'wat Nation, N'Quatqua, and BC Parks, are working towards a new relationship based on mutual respect, recognition and accommodation of Aboriginal title and rights, which will enable us to sustain and revitalize our connection to this important part of our territory. Through this Action Plan and subsequent Strategy, we seek to build upon a strong working relationship that respects our cultural values, interests and uses in the conservancy area.

Kukwstumúlhckalap,

Chief Dean Nelson
Lil'wat Nation

Chief Micah Thevarg
Nquatqua



Message from the Assistant Deputy Minister

BC Parks has been striving to manage the impacts of increasing visitation at Joffre Lakes Park and is committed to improving the management of visitor use in the park. BC Parks has developed the 2019 Visitor Use Management Action Plan, in collaboration with the Lil'wat Nation and N'Quatqua, to ensure BC Parks maintains the natural and cultural values of the park while continuing to provide exceptional recreational opportunities for park visitors.

This is the first collaborative Visitor Use Management Action Plan spearheaded by BC Parks. Visitor safety is one of our top priorities and our focus this season is on addressing the pressing safety concerns. The plan focuses on priority actions for 2019, with a longer-term Visitor Use Management Strategy to be developed next. The actions identified in the plan will be monitored, evaluated and may be revised for inclusion in the longer-term strategy.

We are committed to achieving our vision for Joffre Lakes Park: to improve the overall visitor experience, address safety concerns, recognize First Nations' interests, and protect the park's natural and cultural values.

Regards,

Jim Standen,
Assistant Deputy Minister, BC Parks

Part 1: The Foundation

Background

Recreation and tourism growth in the Sea to Sky region has been accelerating since the improvement of the Sea to Sky Highway and the 2010 Winter Olympic Games. The Sea to Sky Highway has over 3 million travellers per year, with most visitors seeking a recreation-related experience. This increase in tourism is reflected in the exponential increase in attendance at many provincial parks in the region, particularly Joffre Lakes Park.

In 2018, 183,000 people visited the park; this represents a 168% increase in park attendance since 2010. As a result of this growth, First Nations, the regional district, municipalities, the Royal Canadian Mounted Police (RCMP), and the public have all raised concerns regarding sustainable recreation and tourism and have expressed concerns for public safety along the highway near Joffre Lakes Park.

Action Plan Purpose

The purpose of this Action Plan is to guide the management of Joffre Lakes Park in the short-term by addressing pressing safety and visitor management concerns. This Action Plan:

- ✓ Articulates the key features and values of the park;
- ✓ Identifies the challenges and safety concerns associated with the park;
- ✓ Establishes a long term vision and the goals for the park;
- ✓ Responds to current challenges by defining a set of short term management strategies to achieve the management vision and goals; and,
- ✓ Sets out the framework for the long-term Visitor Use Management Strategy.



Action Plan Planning Process

The Joffre Lakes Park Management was written in 1989; since that time, park use has increased significantly. This change has prompted the development of this Action Plan, and forthcoming Visitor Use Management Strategy, to reflect upon the changing use and pressing park management concerns.

This Action Plan and the subsequent Visitor Use Management Strategy are comprehensive plans that take into consideration the natural values, cultural values, and recreation opportunities within a park when considering park management actions. In order to guide the planning and decision-making process, the United States Interagency Visitor Use Management Framework was applied, with modifications to reflect the British Columbian context.

A Collaborative Approach with First Nations

The Province and First Nations are working towards a relationship based on mutual respect, recognition and accommodation of Aboriginal title and rights. This Action Plan was developed in partnership with the Lil'wat Nation and N'Quatqua. Through this Action Plan and subsequent Strategy, we seek to build upon this strong working relationship to ensure that management of the park is consistent with traditional cultural values, interests and uses in the park.

External Engagement

In addition to partnering with the Lil'wat Nation and N'Quatqua, BC Parks also collaborated with MOTI and FLNRORD

to develop this Visitor Use Management Action Plan. Several meetings were held to determine the park vision, goals and strategies for future park management, including an open house for members of the Lil'wat Nation and N'Quatqua to voice their perspectives on the proposed park vision, strategies, and actions.

The public and key stakeholders were invited to provide input through an online survey on BC Parks' website during the month of April. Meetings were also held with staff from the Village of Pemberton, Squamish Lillooet Regional District, RCMP, Destination BC, Tourism Pemberton, and Tourism Whistler. Further public engagement and opportunities for input may become available as BC Parks continues to develop the longer-term Visitor Use Management Strategy.

Relationship with Communities

Many residents from the surrounding communities of Mount Currie, D'Arcy, Pemberton, Whistler, Squamish, and Lillooet, as well as outdoor enthusiasts from the Metro Vancouver area share an interest in the management of this park. Recreational activities in and around the park are a tourism driver for the area. Ongoing engagement and outreach with local communities will be required to ensure that residents are aware of management actions undertaken at Joffre Lakes Park. This will include continued dialogue with other provincial Ministries and local governments as well as local user groups who have expressed interest in the use and management of the park.



Part 2: The Park

Key Management Issues

ENVIRONMENTAL

- Visitors create new trails and viewpoints, which trample vegetation, cause trail braiding and disturb lake shorelines and riparian habitats.
- Visitors feed wildlife such as grey jays (also known as whisky jacks) and chipmunks, causing wildlife habituation.

SAFETY

- Visitor safety is at risk as visitors frequently park on the side of Highway 99 (Duffey Lake Road) and walk along and across the highway to gain access to Joffre Lakes Park.
- Some visitors are not prepared for the rugged nature of the park (e.g., they don't bring enough water and/or wear adequate clothing and footwear).

FACILITIES

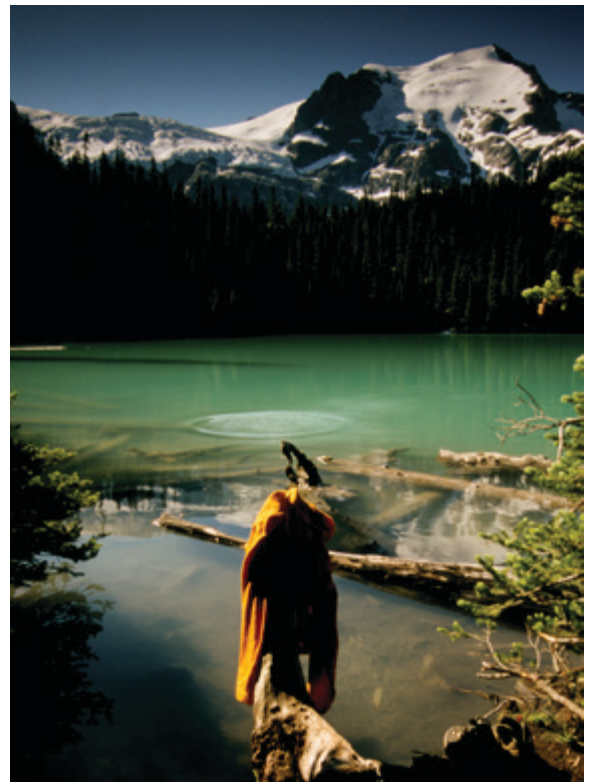
- There is inadequate parking for the level of use.
- Existing infrastructure does not adequately meet the needs of visitors (e.g., number of toilets).

VISITOR EXPERIENCE

- The trail is frequently congested, which may impact the recreational experience of some visitors.

AREA DESCRIPTION

Joffre Lakes Park is located approximately 30 kilometres (km) northeast of Pemberton, 62 km northeast of Whistler, and 185 km northeast of Vancouver. This Class A Provincial Park is 1,460 hectares in size and borders the Nl'háxten/Cerise Creek Conservancy. Joffre Lakes Park is located in the shared territories of the Lil'wat Nation and N'Quatqua and within the traditional territory of the St'at'imc people.



View across middle Joffre Lake toward the Matier Glacier



Figure 1: Map of Joffre Lakes Park

Natural Values

Joffre Lakes Park is home to a diversity of vegetation types and ecosystems, including a transition from coastal forest to subalpine forest to alpine vegetation. The park's lakes, streams, wetlands and riparian habitat also contribute to the diversity of ecosystems and habitat found in the park. Most of the forest is old growth with many trees estimated to be greater than 250 years old.

The park is located in the mountainous Joffre Group between the Pacific and Cayoosh ranges. There are three glaciers within the park: Stonecrop, Matier, and Tszil. A number of mountain peaks are within the park, including Mount Matier, Cone Mountain, Green Peace Mountain, Rex's Pillar, Mount Gorman, and Joffre Peak.

Indigenous Values, Culture, and History

Joffre Lakes Park and the larger Duffey corridor is known as the "banquet place", where minerals and plants can be gathered, berries harvested, animals such as mountain goat and deer hunted, mammals trapped, and fish caught. Traditional trade and travel routes used to access the Fraser River Valley can still be found today. Joffre Lakes Park continues to be highly valued by Lil'wat Nation and N'Quatqua as a place for people to connect with the land and traditional cultural practices.

Recreational Values

The park is a well-known destination for summer hiking, and to a lesser extent, backcountry camping, backcountry skiing, and mountaineering. Primary access to the park is via a five kilometer trail that begins along the southern side of Highway 99 (Duffey Lake Road) and gains 480 m of elevation between the trailhead and the upper lake.

Joffre Lakes is a high-use park that has seen a dramatic increase in park visitation over the last several years. In 2018, day use reached new records, with the majority of visitors arriving on weekends or long weekends (Saturday, Sunday and Monday). The average attendance during the top 10 busiest days in 2018 was 2,303 visitors.

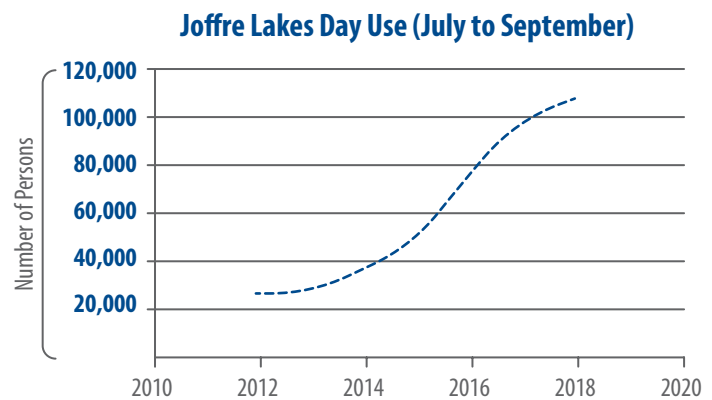
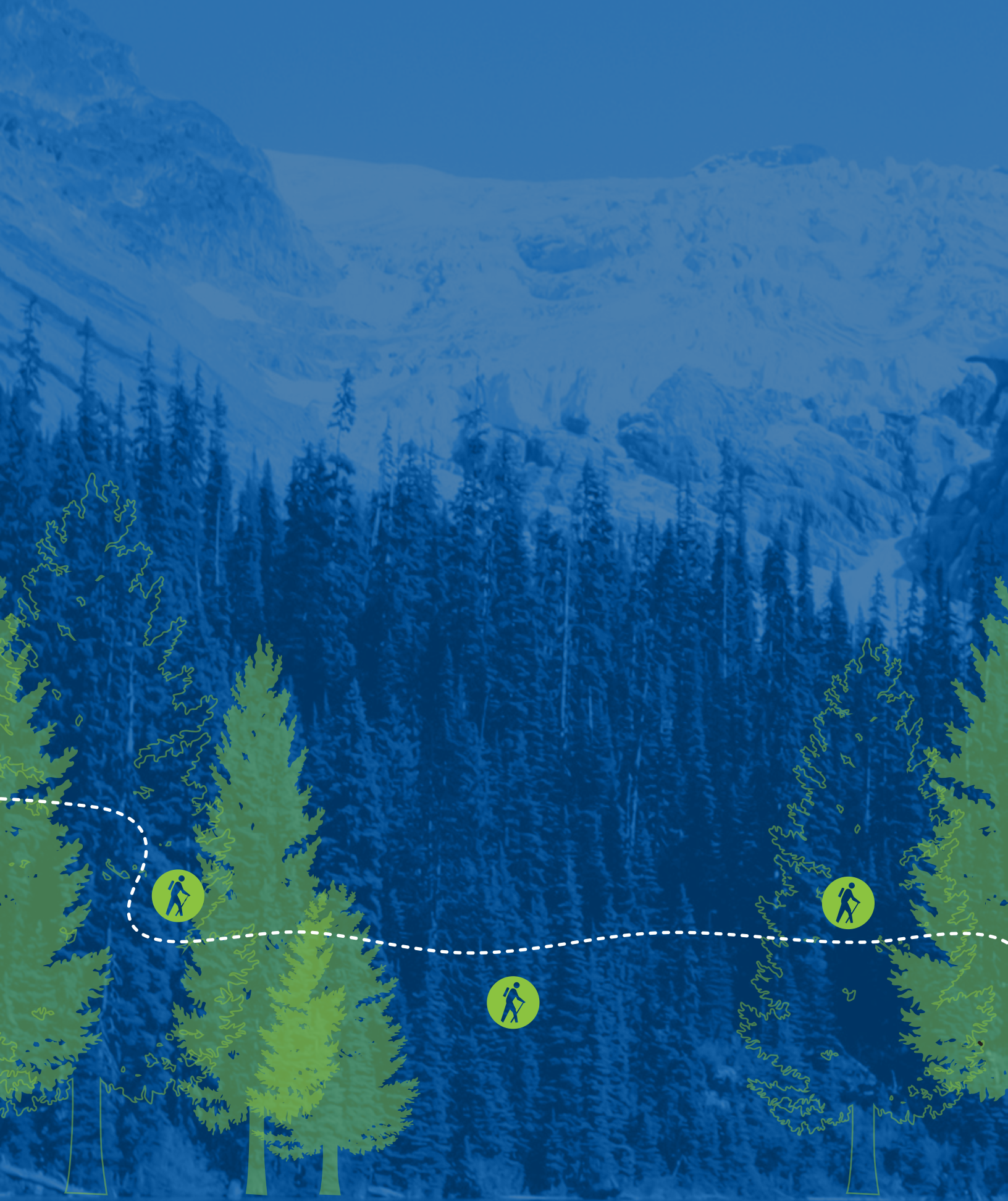


Figure 2: Graph showing visitation increase from 2012 to 2018



Part 3: Vision for Joffre Lakes Park

The following long-term vision has been developed collaboratively to protect First Nations uses and interests as well as to protect biological diversity and sensitive habitats within the park. The focus of this Action Plan is to identify short-term actions that will help achieve this vision and inform the development of a longer-term strategy. This vision recognizes that access and recreational use require management to ensure protection of First Nations interests and to support a sustainable recreational experience.

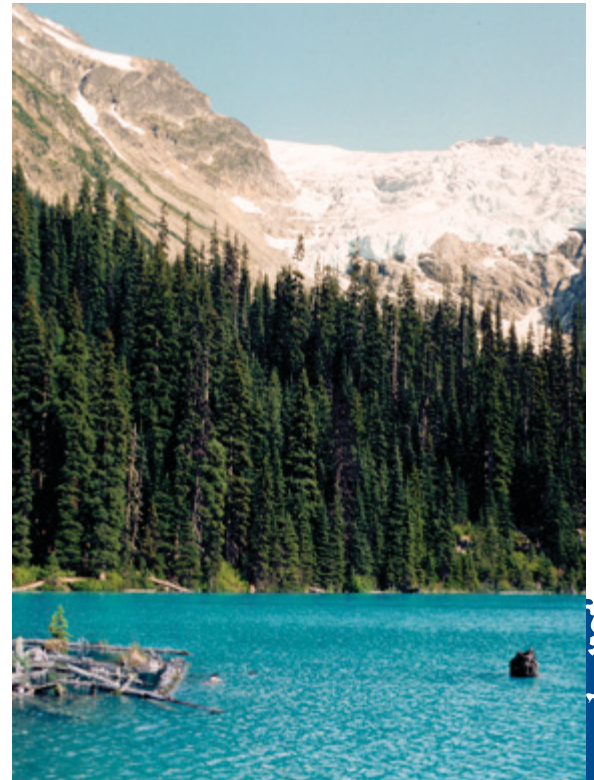
OUR VISION FOR THE FUTURE: Joffre Lakes Park is primarily managed to maintain its natural state with some development for recreational opportunities. The park is managed collaboratively with BC Parks, N'Quatqua and Lil'wat Nation to protect Indigenous cultural values, and ensure resource protection, public safety, and minimal visitor conflict.

Although recreational use is high when compared to the surrounding areas, only a focused portion of the park is frequented by large numbers of visitors; leaving the majority of the park remote with limited human access and use. Visitors come to the park to enjoy the diversity of recreation experiences that are available for users of various abilities, skills, and demographics. The impacts of park visitors are concentrated to well-maintained, safe, and challenging hiking trails, day-use areas, and a campground with infrastructure to match appropriate levels of use.

The park provides an opportunity to access stunning natural scenery with views of largely undeveloped landscapes, including glaciers and turquoise lakes. Wildlife populations continue to thrive, including pikas and beavers. The lakes, streams, and waterfall are clean and free of pollution. Park vegetation, especially within the alpine areas, is vigorous and healthy.

Important cultural resources and sites are protected and Indigenous culture is celebrated. First Nations access the park and cultural sites to engage in cultural practices, food sustenance activities, and to enjoy the park.

Opportunities to learn about the park values, stewardship, and First Nations culture are readily available, and visitor behaviour reflects an appreciation and respect for the cultural heritage, wildlife, the park environment, and other users. Park visitors can easily find information about the park, and are strongly encouraged to be well-equipped to have a safe experience in the outdoors.



View across middle Joffre Lake toward the Matier Glacier



Part 4: Management Strategies and Actions

These goals, strategies, and actions were developed and refined through a collaborative process with BC Parks and the N'Quatqua and Lil'wat Nation, as well as through engaging with the public and stakeholders. The input gathered from our engagement will carry forward into the development of the longer-term Visitor Use Management Strategy.

The goal of these short-term management actions is to identify specific, high-priority, and time-sensitive goals and actions for implementation in 2019. These high-level initiatives are not intended to address all park management issues within the park, but to pin-point essential actions to resolve high-priority challenges.

Goal 1: Address Illegal Parking and Safety Concerns with Park Access



Addressing the limited access to parking and subsequent unsafe conditions caused by parking along the highway is a priority of this Action Plan and will require support from our visitors. This Action Plan seeks to enforce existing highway parking prohibitions to ensure visitors have a safe and enjoyable experience on their way to and from the park.

Strategies	Actions
<p>1.1 Support the enforcement of illegal parking on highway shoulders.</p>	<p>1.1.1 Install signage to inform visitors of no-parking zones.</p> <p>1.1.2 Partner with MOTI and RCMP to enforce parking restrictions by towing vehicles and/or issuing tickets to drivers that disregard no-parking zones.</p>
<p>1.2 Improve public safety.</p>	<p>1.2.1 Install a communication service for park visitors to use during an emergency or in the event their vehicle is towed.</p> <p>1.2.2 Explore the feasibility of installing a highway webcam, to enable visitors to see road conditions.</p> <p>1.2.3 Install an emergency helipad near the backcountry campground.</p> <p>1.2.4 Continue to remove danger trees and monitor fuel load and fire risk.</p> <p>1.2.5 Create a pathway from the secondary parking lot to the main lot entrance, providing visitors a safe route to the trailhead.</p>
<p>1.3 Offer alternative ways to access the park.</p>	<p>1.3.1 Provide a shuttle bus service on weekends and holidays from Duffey Lake Park to the Joffre Lakes Park trailhead.</p> <p>1.3.2 Increase the Parkbus* service frequency to the park from Vancouver.</p> <p>1.3.3 Encourage car-pooling.</p>

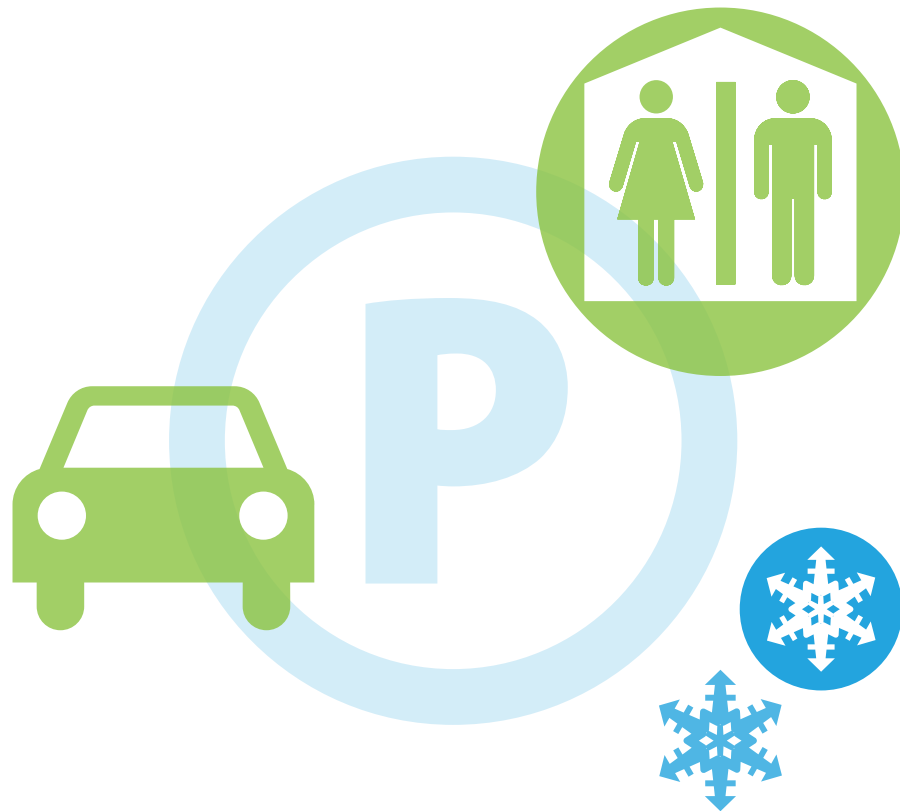
*Parkbus is a non-profit charitable organization that partners with BC Parks to provide sustainable transportation options.

2

Goal 2: Ensure Park Facilities Support Levels of Use

The significant rise in visitor attendance has out-paced the facilities and parking space available at the park. This Action Plan includes measures to upgrade and build new facilities to meet the growing use and improve the visitor experience.

Strategies	Actions
<p>2.1 Expand facilities and increase trailhead service levels.</p>	<p>2.1.1 Expand the capacity and improve the layout of the main and secondary parking lots.</p> <p>2.1.2 Upgrade and expand toilet facilities at the main parking lot.</p> <p>2.1.3 Build toilets at the overflow parking lot.</p> <p>2.1.4 Increase toilet cleaning frequency and Park Operator staff presence.</p> <p>2.1.5 Continue to plow the parking lot in the winter season.</p>



Goal 3: Effectively Manage Day-Use Visitation



The seasonality of park use within Joffre Lakes Park is evolving, with more visitors than ever before choosing to visit during the spring and fall seasons when the park has reduced service levels. During the peak season the visitation continues to climb; stretching facility capacity, parking availability, and congesting viewpoints. Effectively managing day-use visitation is key to ensuring visitors have an excellent experience and that conservation values are protected. This Action Plan contains short-term strategies to manage visitation.

Strategies	Actions
<p>3.1 Encourage visitors to visit during less busy days and times.</p>	<p>3.1.1 Use social media and BC Parks website to inform visitors about the less busy times to visit (e.g., mid-week).</p>
<p>3.2 Explore limiting number of day users.</p>	<p>3.2.1 Engage with stakeholders and the public to explore the support for tools to limit visitation (e.g., day use permits) without causing displacement of visitors to other areas.</p> <p>3.2.2 Explore the concept of establishing a carrying capacity to ensure visitation levels are sustainable.</p> <p>3.2.3 Assess whether actions implemented in 2019 (e.g., expanded parking lot size and new shuttle bus service) are sufficient to accommodate sustainable visitation levels.</p>
<p>3.3 Limit the number of users at the backcountry campground to the amount of available tent pads.</p>	<p>3.3.1 Add Joffre Lakes campground to the Discover Camping Reservation Service.</p> <p>3.3.2 Educate overnight visitors to carpool and arrive early to increase their likelihood of obtaining a parking space.</p>
<p>3.4 Educate and inform visitors when parking lot reaches capacity.</p>	<p>3.4.1 Place temporary digital highway signs at strategic points to inform visitors of key messages.</p> <p>3.4.2 Post parking information on the BC Parks website to encourage visitors to arrive early to increase their likelihood of finding parking.</p> <p>3.4.3 Share important parking information through social media.</p> <p>3.4.4 Explore options for creating real-time updates on parking conditions at the park on the BC Parks website.</p>

4

Goal 4: Increase Public Appreciation and Respect for the Park

Outdoor nature-based recreation and the stewardship of protected areas are mutually dependent; protection is often supported and enhanced by those who directly experience BC Parks. By providing quality outdoor recreation, BC Parks enhances people’s quality of life. This Action Plan seeks to further engage with park visitors, and foster appreciation and respect for the park.

Strategies	Actions
<p>4.1 Educate visitors on appropriate behavior, park values, and Indigenous culture.</p>	<p>4.1.1 Utilize a variety of mediums to share messaging with visitors (i.e. blog posts, social media, videos, signage).</p> <p>4.1.2 Share information with visitors on-site through park ranger and park steward presence.</p>
<p>4.2 Share messages about park values with a broader audience.</p>	<p>4.2.1 Partner with First Nations, our stakeholders, and tourism agencies to create and share stewardship messaging.</p>

5

Goal 5: Increase our Knowledge of Park Users and Recreation Trends

Information about park visitors and their use patterns is required to help protect park values, and ensure the management of one value does not adversely affect another.

Strategies	Actions
<p>5.1 Learn about visitor motivations and recreation desires.</p>	<p>5.1.1 Survey visitors coming to Joffre Lakes Park.</p>

Goal 6: Protect Biological Diversity and the Natural Environment



Joffre Lakes Park protects important and sometimes critical habitats for plants and wildlife; this protection also helps to mitigate and improve adaptation to climate change. This Action Plan contains actions that protect the unique and sensitive habitat at the park.

Strategies	Actions
<p>6.1 Reduce impacts on vegetation and wildlife caused by domestic animals.</p>	<p>6.1.1 Continue to educate visitors and enforce park restriction on domestic animals, such as dogs.</p>
<p>6.2 Ensure visitors do not enter environmentally sensitive areas.</p>	<p>6.2.1 Install vegetation restoration barriers and signage, where appropriate.</p>
<p>6.3 Limit the number of campers in overcrowded or ecologically sensitive areas.</p>	<p>6.3.1 Require backcountry camping reservations through Discover Camping, thereby limiting backcountry camping to designated tent pads.</p>
<p>6.4 Understand baseline data and determine acceptable limits of impacts.</p>	<p>6.4.1 Conduct a backcountry impact monitoring assessment to gather baseline data.</p>

7

Goal 7: Manage the Park in a Financially Sustainable Manner

Providing high-quality recreational opportunities to the public requires significant investment. As visitation to BC Parks grows, so does the cost to provide services to the public. Generally, the public has demonstrated a willingness to pay for their recreational experience where there is a service provided (e.g., campground facilities), and where the revenues collected are reinvested back into the park. Under this goal, we are exploring options for sustainable revenue streams to invest into park management.

Strategies	Actions
<p>7.1 Identify ways to increase revenue that can be re-invested into Joffre Lakes Park.</p>	<p>7.1.1 Explore feasibility and public support for day-use fees by soliciting public input and engaging with all key stakeholders.</p>



Goal 8: Recognition of First Nation Territories



Joffre Lakes Park holds historic and contemporary significance to the Lil'wat Nation and N'Quatqua, communities whose traditional lands are within the park boundaries. BC Parks is working together with Lil'wat Nation and N'Quatqua to sustain and revitalize their connection to this important area for their communities.

Strategies	Actions
8.1 Increase Indigenous park presence.	8.1.1 Introduce a First Nations Park Stewards pilot program. 8.1.2 Explore opportunities for local First Nations members to share their culture and history within the park. 8.1.3 Support community access for berry picking and food sustenance activities.

Goal 9: Celebrate First Nations Culture throughout the Park



BC Parks recognizes the importance of Joffre Lakes Park for the ongoing practices related to traditional and cultural use and livelihood for the Lil'wat Nation and N'Quatqua. BC Parks supports the long-term continuation of First Nations social, cultural and ceremonial practices and will strive to ensure these cultural practices are respected by the public. This Action Plan supports the reconnection of Indigenous communities in area management by incorporating historical and cultural elements of stewardship in the park..

Strategies	Actions
9.1 Educate users on Indigenous culture and history.	9.1.1 Incorporate Indigenous culture and information into park signs. 9.1.2 Explore opportunities to offer cultural tours by local First Nations in the park. 9.1.3 Explore opportunities to showcase local First Nations culture and art within the park.

Part 5: Implement, Monitor, Evaluate, and Adjust

Implementation

This Action Plan will be implemented in collaboration with the Lil'wat Nation and N'Quatqua, as well as other inter-agency partners and the RCMP. Where possible, partnerships will be developed with stakeholders and local communities to achieve specific actions.

Action Plan Assessment

BC Parks will continually monitor and implement actions to ensure the safety of all who use the park. As new information arises, management challenges evolve, and new recreational trends are identified, BC Parks commits to adapting and meeting those challenges. Ongoing monitoring and evaluation will occur throughout 2019 and the learnings from this Action Plan will be incorporated into the longer-term Visitor Use Management Strategy for Joffre Lakes Park.

Next Steps

The intention is to implement the short-term strategies in 2019 to address immediate concerns, and continue to engage with our First Nations partners, stakeholders, and the public to create a more comprehensive and longer-term Visitor Use Management Strategy to achieve our vision.

Timeline

The timeline below sets out three stages of progress towards the release of the longer-term Visitor Use Management Strategy.





For more information please visit:
<http://bcparks.ca/parks/joffre-lakes/>



BC Parks



Village of Parkton
Committee of the Whole No. 202
Tuesday, February 25, 2020
30 of 54

Joffre Lakes Park: 2019 Update and Next Steps

At Joffre Lakes Park we developed and implemented a 2019 Visitor Use Management Action Plan alongside the Lil'wat Nation and N'quatqua. The purpose of the plan was to address the pressing concerns around safety and increased visitor use at the park for 2019 with plans to release a long term strategy in Spring 2020.

The information below details the actions that were taken in the 2019 summer season, as well as their status. You can read the 2019 Visitor Use Management Action Plan [here](#).

2019 Visitor Use Management Action Plan Review

Goal 1: Address Illegal Parking and Safety Concerns with Park Access

Actions	Status
1.1.1 Install signage to inform visitors of no-parking zones.	Partially completed – further work to be completed in 2020.
1.1.2 Partner with MOTI and RCMP to enforce parking restrictions by towing vehicles and/or issuing tickets to drivers that disregard no-parking zones.	Yes – no cars were towed or tickets issued. Compliance was achieved with the support of RCMP and the Conservation Officer Service who informed visitors of the restriction and worked to achieve voluntary compliance.
1.2.1 Install a communication service for park visitors to use during an emergency or in the event their vehicle is towed.	Partially completed – a satellite phone system has been ordered and is awaiting installation.
1.2.2 Explore the feasibility of installing a highway webcam, to enable visitors to see road conditions.	Explored – not feasible at this time.
1.2.3 Install an emergency helipad at 2 nd Lake.	Complete.
1.2.4 Continue to remove danger trees and monitor fuel load and fire risk.	Ongoing, this work is completed annually.
1.2.5 Create a pathway from the overflow parking lot to the main lot entrance, providing visitors a safe route to the trailhead.	Complete.
1.3.1 Provide a shuttle bus service on weekends and holidays from Duffey Lake Park to the Joffre Lakes Park trailhead.	Complete. Mid-season the staging location was changed from Duffey Lake Park to the Cayoosh lot (this lot was closer to the trailhead). The shuttle service operated on peak weekends for a total of 13 operational days throughout the season.

1.3.2 Increase the Parkbus service frequency to the park from Vancouver.	Increased in Summer 2019 – a total of 1,950 people utilized the Parkbus service to Joffre Lakes Park.
1.3.3 Encourage carpooling.	Completed by posting messaging on BC Parks social media channels and website.

Goal 2: Ensure Park Facilities Support Levels of Use

Actions	Status
2.1.1 Expand the capacity and improve the layout of the main and overflow parking lots.	Complete – the overflow parking lot expansion was completed in June 2019. There are now approximately 350 parking spaces available between the two lots.
2.1.2 Upgrade and expand toilet facilities at the main parking lot.	Complete – total of four toilets now at trailhead.
2.1.3 Build toilets at the overflow parking lot.	Complete – two toilets built at overflow parking lot.
2.1.4 Increase toilet cleaning frequency and Park Operator staff presence.	Complete.
2.1.5 Continue to plow the parking lot in the winter season.	There are plans to plow the overflow lot in the winter season.

Goal 3: Effectively Manage Day-Use Visitation

Actions	Status
3.1.1 Use social media and BC Parks website to inform visitors about the less busy times to visit (e.g. mid-week).	Complete – through social media posts and website updates.
3.2.1 Engage with stakeholders and the public to explore the support for tools to limit visitation (e.g. day use permits) without causing displacement of visitors to other areas.	Complete – through stakeholder outreach and public surveys. Engagement is ongoing.
3.2.2 Explore the concept of establishing a carrying capacity to ensure visitation levels are sustainable.	In progress.
3.2.3 Assess whether actions implemented in 2019 are sufficient to accommodate sustainable visitation levels.	In progress.
3.3.1 Add Joffre Lakes campground to the Discover Camping Reservation Service.	Complete – all campsites are now reservable online.
3.3.2 Educate overnight visitors to carpool and arrive early to increase their likelihood of obtaining a parking space.	Complete – through social media posts and website updates.

3.4.1 Place temporary digital highway signs at strategic points to inform visitors of key messages.	Complete – signage was placed in key locations along the highway on long weekends.
3.4.2 Post parking information on the BC Parks website to encourage visitors to arrive early to increase their likelihood of finding parking.	Complete.
3.4.3 Share important parking information through social media.	Complete.
3.4.4 Explore options for creating real-time updates on parking conditions at the park on the BC Parks website.	Explored – not feasible at this time.

Goal 4: Increase Public Appreciation and Respect for the Park

Actions	Status
4.1.1 Utilize a variety of mediums to share messaging with visitors (i.e. blog posts, social media, films, signage).	Complete and ongoing – social media posts, signs, website updates and blog posts were used.
4.1.2 Share information with visitors on-site through park ranger and park steward presence.	Complete and ongoing – park stewards provided cultural education, park rangers and park stewards educated visitors on best practices for visitor behaviour and environmental stewardship.
4.2.1 Partner with First Nations, our stakeholders, and tourism agencies to create and share stewardship messaging.	Complete and ongoing. Messages were shared throughout the season.

Goal 5: Increase our Knowledge of Park Users and Recreation Trends

Actions	Status
5.1.1 Survey visitors coming to Joffre Lakes Park.	Complete – both online and in person surveys were done in Spring and Summer.

Goal 6: Protect Biological Diversity and the Natural Environment

Actions	Status
6.1.1 Continue to educate visitors and enforce park restriction on domestic animals (e.g. dogs).	Complete and ongoing.
6.2.1 Install vegetation restoration barriers and signage, where appropriate.	Not completed – project to be completed in 2020.
6.3.1 Require backcountry camping reservations through Discover Camping, thereby limiting backcountry camping to designated tent pads.	Complete – all campsites are now reservable online.

6.4.1 Conduct a backcountry impact monitoring assessment to gather baseline data.	Complete – further assessment to occur in 2020.
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Goal 7: Manage the Park in a Financially Sustainable Manner

Actions	Status
7.1.1 Explore feasibility and public support for day-use fees by soliciting public input and engaging with all key stakeholders.	Initial engagement complete. Public and stakeholder engagement is ongoing.

Goal 8: Recognition of First Nation Territories

Actions	Status
8.1.1 Introduce a First Nations Park Stewards pilot program.	Complete – two First Nations Park Stewards were hired for the summer. They educated visitors on Indigenous culture and environmental stewardship, implemented public engagement projects, and worked on operational tasks throughout the park.
8.1.3 Explore opportunities to showcase local First Nations culture and art within the park.	Ongoing.
8.1.4 Support community access for berry picking and food sustenance activities.	Ongoing.

Goal 9: Celebrate First Nations Culture throughout the Park

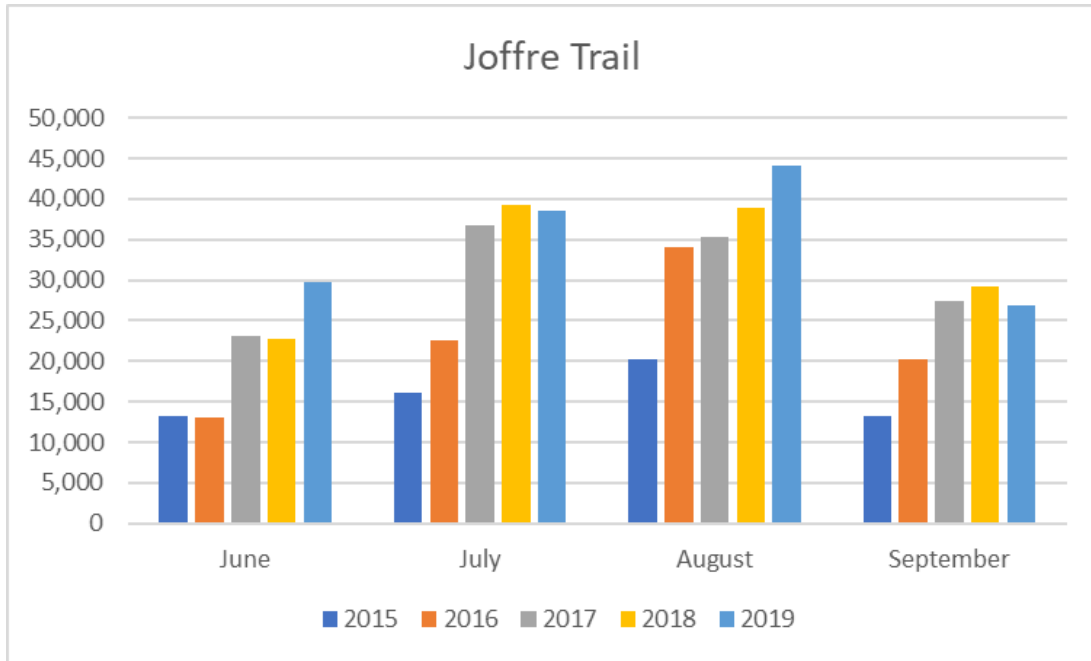
Actions	Status
9.1.1 Incorporate Indigenous culture and information into park signs.	Signage project in progress.
9.1.2 Explore opportunities to offer cultural tours by local First Nations in the park.	Ongoing.
9.1.3 Explore opportunities for local First Nations members to share their culture and history within the park.	Ongoing.

2019 Season Attendance

July Long Weekend total: 6,072 people

August Long Weekend total: 7,048 people

September Long Weekend total: 6,216 people



2019 Survey Results

Please find survey results [here](#).

Late 2019 and 2020 Engagement



BC Parks, Lil'wat Nation and N'Quatqua are working on next steps towards the release of a Long Term Visitor Use Management Strategy. We will be continuing to engage with stakeholders and the public over the coming months to ensure stakeholder and public feedback is included in the strategy.

Date: February 25, 2020
To: Nikki Gilmore, Chief Administrative Officer
From: Lena Martin, Manager of Finance and Administration
Subject: 2020 Draft Budget Information

PURPOSE

To present to the Committee of the Whole the draft 2020 Budget for review and comment.

BACKGROUND

At the Regular Council Meeting No. 1503 held Tuesday, November 19, 2019, Council approved the 2020 budget deliberation schedule. This is the first of three sessions scheduled which will focus on the 2020 Operating, Project and Capital Expenses.

DISCUSSION AND COMMENTS

This is the first opportunity the Committee has to review the 2020 Budget as prepared through consultation with the Village Department Managers. The following is a list of calculations and allocations not apparent on the face of the budget:

- Taxes are shown with zero increases, this will be discussed during the Tax Impact deliberations and the Five-Year Financial Plan deliberations to be held in March and April;
- Taxes are shown with no increase for Collections to Other Governments as taxes collected under the agreements for the Regional District, School District, Police, Sea to Sky Regional Hospital District, Municipal Finance Authority and BC Assessment are not a part of the Village of Pemberton deliberations;
- Transit is budgeted using the BC Transit estimated Revenues and Expenses from the Annual Service Agreement;
- Administration Salaries are expensed to the General Fund and reclassified to the Water, Sewer and Airport Funds as a proportionate share. The allocation to the Water Fund is 24%, the Sewer Fund is 22% and the Airport Fund is 3%. Public Works and Parks Salaries are not reclassified, they are allocated on a per hour basis for actual time spent;
- Salaries include a CPI increase of 2.1%, a new Full Time Bylaw Administrator for a half year term in 2020, a FT Emergency Services Coordinator and the Fire/Emergency Admin moving to Fire Admin exclusively. Cost of Living increase to wages is based on the Public Works Collective Agreement and Statistics Canada's growth on the Consumer Price Index (CPI). CPI estimates the cost to consumers for goods purchased in BC.
- Salaries for Public Works Staff have been increased by the current Collective Agreement for Union Staff;
- Salaries for Council have been increased by the current CPI rate of 2.1% as per the Council Remuneration Bylaw 704, 2012 as amended;

- All Capital Projects are identified in the first draft of the budget, approved new projects will be calculated into the operations budget for the tax implication session at the Committee of the Whole meeting scheduled for March 10th.
- Water and Sewer Capital Projects are fully funded by user fees and reserves and do not have additional tax implications.
- Capital Project requests make up the whole of the tax increase considerations with Operations remaining equal to the previous tax year requisition.

The Budget is presented with Operating Expenses separate from the New Capital projects with the exception of those currently in progress and funded by surplus which include:

- Municipal Hall Design
- Sea to Sky Invasive Species
- Economic Development Strategy
- Vadim Open upgrade
- Builders Grant
- PW Washroom Phase I (WCB)
- Asset Management Plan
- Bus Shelter Lighting
- Pemberton Welcome Sign Relocation
- Water Rates Study
- Sewer Air Valves
- Sewer SCADA computer and license
- Sewer Rate Analysis

Reserves have been added to applicable departments to offset the taxes required for Future Capital Expenditures and to prepare for the breakdown of Capital Infrastructure (General and Roads, Fire Hall/Training Grounds and Fire Truck, Sewer System upgrades).

The future meetings tentatively scheduled, as approved at the Regular Council Meeting No. 1503 held Tuesday, November 19, 2019 are shown below.

Date	Description
TBD	Committee of the Whole Meeting <ul style="list-style-type: none"> • Council Budgeting Session #2– 2020 REVISED Operating, Project and Capital Expenses and Tax Implications
Tuesday, March 10 5:30 PM	Budget Information Session (prior to Council)
Tuesday, March 10	Committee of the Whole Meeting <ul style="list-style-type: none"> • 2020 Tax Implications from the Revised Roll
Tuesday, March 31 5:30 PM	<i>Committee of the Whole Meeting *Alternate week</i> <ul style="list-style-type: none"> • <i>Budgeting Session #3 – 2020 Capital and Project Budgets with final Tax Implications for final review and 5 Year Financial Plan prior to Bylaws coming forward for adoption.</i>
Tuesday, April 7 5:30 PM	Regular Council Meeting <ul style="list-style-type: none"> • 2020 - 2023 Five Year Financial Plan 1st, 2nd and 3rd readings (S.165 Community Charter)

Tuesday, April 21 5:30PM	Regular Council Meeting <ul style="list-style-type: none">• 2020 - 2023 Five Year Financial Plan 4th & Final• 2020 Tax Rates Bylaw 1st, 2nd, and 3rd readings
Tuesday, May 5 5:30PM	Regular Council Meeting <ul style="list-style-type: none">• 2020 Tax Rates Bylaw 4th & Final (S. 197 Community Charter)

COMMUNICATIONS

An advertisement has been placed in the Pique Newspaper on Thursday, February 20th, 2020, as well as included in the Village's eNEWS, on the Village Website and Facebook page.

As well, residents will again be able to participate in the budget process by submitting their questions to the Village at budget@pemberton.ca which can be found on the Village website as a link. The answers will be summarized and included in the Budget Information Session to be held on Tuesday, March 10, 2020 prior to the Regular Council meeting.

LEGAL CONSIDERATIONS

The development and review of the annual budget meets with the requirements as set out in legislation.

IMPACT ON BUDGET & STAFFING

The development of the annual budget is a component of the day to day operations of the Finance Department and has been incorporated into the annual work plan.

INTERDEPARTMENTAL IMPACT & APPROVAL

The Finance Department coordinates with Managers on each department budget and will move forward with the projects as approved by Council.

IMPACT ON THE REGION OR NEIGHBOURING JURISDICTIONS

Development of the 2020 draft budget has no impact on the region or neighboring jurisdictions at this time.

ALTERNATIVE OPTIONS

There are no alternative options for consideration.

POTENTIAL GOVERNANCE CONSIDERATIONS

The development of the 2020 Draft Budget meets with Strategic Theme Two: Good Governance being an open and accountable government and to fiscal responsibility. As well, it meets with Strategic Theme Three: Excellence in Service by continuing to deliver quality municipal services.

RECOMMENDATIONS

THAT the Committee of the Whole provide direction to Staff with respect to any changes to the 2020 Draft Budget as presented.

Attachments:

Appendix A – 2020 Draft Budget Worksheets

Submitted by:	Lena Martin, Manager of Finance and Administrative Services
CAO Approval by:	Nikki Gilmore, Chief Administrative Officer

Committee of the Whole

Appendix A

Village of Pemberton

Statement of Operation ending December 31, 2019

ACCOUNT CODE	ACCOUNT NAME	2019 Actual	2019 Budget	2020 Budget	yr to yr Budget \$	yr to yr Budget %
	Allocate Admin General Taxation	1,536,094	1,536,094	1,573,789	37,695	102%
	Allocate Legislative General Taxation	111,741	111,741	118,869	7,128	106%
	Allocate Fire General Taxation	439,722	439,722	627,535	187,813	143%
	Allocate Development General Taxation	234,913	234,913	287,447	52,534	122%
	Allocate Public Works/ Parks General Taxation	1,110,347	1,110,347	1,575,563	465,216	142%
	Allocate Transit General Taxation	38,839	38,839	69,908	31,069	180%
	Allocate Rec General Taxation			157,746		
	Allocate Water Taxation	147,350	147,350	363,776	216,426	247%
	Allocate Sewer Taxation	65,624	65,624	267,059	201,435	407%
	Allocate Airport General Taxation	28,742	28,742	32,274	3,532	112%
01-1-005000-6501	Transfer to/from Surplus	(781,125)	(781,125)	(1,050,999)	(269,874)	135%
01-1-006000-1301	Residential (Class 1)	(978,025)	(976,063)	(1,059,203)	(83,140)	109%
01-1-006000-1302	Utilities (Class 2)	(58,925)	(59,539)	(58,925)	614	99%
01-1-006000-1305	Light Industry (Class 5)	(51,875)	(51,879)	(51,875)	4	100%
01-1-006000-1306	Commercial (Class 6)	(401,976)	(411,041)	(398,001)	13,040	97%
01-1-006000-1307	Frontage Collection	(301,005)	(300,098)	(300,094)	4	100%
01-1-006000-1308	Recreation/Non-Profit (Class 8)	(7,137)	(7,138)	(7,036)	102	99%
01-1-006000-1309	Farm (Class 9)	(469)	(469)	(469)	(0)	100%
01-1-006000-1310	Community Enhancement Levy	(14,865)	(15,000)	(15,000)	-	100%
01-1-006000-1311	Community Initiatives and Opportunities	(29,930)	(30,000)	-	30,000	0%
01-1-006000-1312	Community Centre Parcel Tax				-	0%
01-1-006000-1313	Tax Penalties	(60,412)	(55,000)	(60,000)	(5,000)	109%
01-1-006000-1314	Tax Interest	12,803	(17,000)	(20,000)	(3,000)	118%
01-1-006000-1315	Reserve Tax Collection	(205,999)	(206,950)	(260,950)	(54,000)	126%
01-1-006200-1350	GIL - BC Rail	(276)	(3,000)	(275)	2,725	9%
01-1-006200-1351	GIL - BC Hydro	(25,752)	(30,000)	(26,000)	4,000	87%
01-1-006200-1352	GIL - Federal Government	(5,974)	(6,000)	(6,000)	-	100%
01-1-006300-1375	1% Revenue Grant - Telus	(7,186)	(7,200)	(7,200)	-	100%
01-1-006300-1376	1% Revenue Grant - BC Hyrdo	(36,261)	(40,000)	(38,686)	1,314	97%
01-1-006300-1377	1% Revenue Grant - Shaw	(4,416)	(4,500)	(4,244)	256	94%
01-1-006400-1400	Collections for School	(1,511,416)	(1,254,595)	(1,511,416)	(256,821)	120%
01-1-006400-1401	Collections for Policing Costs	(246,171)	(205,533)	(246,171)	(40,638)	120%
01-1-006400-1402	Collections for SLRD	(1,127,825)	(947,233)	(1,127,825)	(180,592)	119%
01-1-006400-1404	Collections for STSRHD	(34,893)	(31,037)	(34,893)	(3,856)	112%
01-1-006400-1405	Collections for MFA	(227)	(174)	(227)	(53)	131%
01-1-006400-1406	Collections for BCAA	(51,097)	(42,948)	(51,097)	(8,149)	119%
01-1-006600-1450	Investment Interest Income	(9,076)	(20,000)	(20,000)	-	100%
01-1-006650-1450	Interest Revenue - Accounts Receivable	(12,450)	(2,000)	(5,000)	(3,000)	250%
01-1-006900-1504	Licenses - Commercial Vehicles	-	(600)	-	600	0%
01-1-007000-1550	Sundry Revenue	(6,119)	(6,000)	(6,000)	-	100%
01-1-007000-1551	Revenue - Tax Certificates	(3,920)	(4,000)	(4,000)	-	100%
01-1-007000-1552	VOP Admin Fee - Fire Protection	(17,299)	(17,299)	(17,299)	-	100%
01-1-007000-1553	VOP Admin Fee - Rescue Service	(5,454)	(5,454)	(5,454)	-	100%
01-1-007100-1600	Rentals	(76,050)	(70,000)	(76,050)	(6,050)	109%
01-1-007200-1671	Grants - Provincial - SFC	(398,687)	(380,000)	(398,687)	(18,687)	105%
01-1-007300-1555	SOS - Admin reclass	(8,167)	(5,000)	(5,000)	-	100%
01-1-007300-1556	SOS - Water Reclass	(342,200)	(346,808)	(426,269)	(79,462)	123%
01-1-007300-1557	SOS - Sewer Reclass	(313,684)	(317,907)	(390,747)	(72,840)	123%
01-1-007300-1558	SOS - Airport Reclass	(42,775)	(43,351)	(53,284)	(9,933)	123%
01-1-007400-1976	DCC's - Parks Contribution		-		-	0%
	Total Revenues	(3,452,943)	(2,988,568)	(2,670,410)	318,158	89%
01-2-008700-6475	Transfer - School Levy	1,520,208	1,254,595	1,511,416	256,821	120%
01-2-008700-6476	Transfer - Police Tax	247,353	205,533	246,171	40,638	120%
01-2-008700-6477	Transfer - SLRD	1,132,673	947,233	1,127,825	180,592	119%
01-2-008700-6479	Transfer - STSRHD	35,060	31,037	34,893	3,856	112%
01-2-008700-6480	Transfer - MFA	228	174	227	53	131%
01-2-008700-6481	Transfer - BCAA	51,344	42,948	51,097	8,149	119%
01-2-008800-6501	Reclass Frontage to Water Revenue Fund	100,343	99,985	99,985	-	100%
01-2-008800-6502	Reclass Frontage to Sewer Revenue Fund	200,661	200,113	200,113	-	100%
01-2-008800-6504	Transfer to General - Capital				-	0%
01-2-008800-6505	Transfer to Future Reserves - Capital	206,921	206,950	260,950	54,000	126%
01-2-008800-6509	Transfer to/from Future Reserves				-	0%
	Total Expenses	3,494,791	2,988,568	3,532,677	544,109	118%
	(Surplus) / Deficit	41,848	(0)	862,267		

1 Includes Non Market Change Taxes

2 CIOF moved to SLRD Requisition

Village of Pemberton

Statement of Operation ending December 31, 2019

ACCOUNT CODE	ACCOUNT NAME	2019 Actual	2019 Budget	2020 Budget	yr to yr Budget \$	yr to yr Budget %
	<i>Allocate Admin General Taxation</i>	<i>(1,498,570)</i>	<i>(1,498,570)</i>	<i>(1,566,737)</i>	<i>(68,168)</i>	<i>105%</i>
	Surplus Carry Forward, 2019 Projects	(37,524)	(37,524)	(7,052)	30,472	19%
01-1-106800-1471	Fines - Dog Ticketing Fees	(50)	(200)	(51)	149	26%
01-1-106800-1472	Fines - Traffic Offense Ticketing Fees	(2,730)	(2,500)	(2,785)	(285)	111%
01-1-106800-1473	Fines - Other Bylaw Enforcement Fines	(275)	(1,000)	(500)	500	50%
01-1-106900-1500	Admin - Application Fees	(36)	-	-	-	0%
01-1-106900-1502	Licenses - Dog	(6,025)	(5,000)	(6,025)	(1,025)	121%
01-1-106900-1503	Licenses - Business	(67,370)	(45,000)	(68,000)	(23,000)	151%
01-1-107200-1671	Grant - Provincial Project - General	(2,177)	(44,670)	(32,000)	12,670	72%
01-1-107200-1673	Grant - Other Project - General	(110,000)	(116,250)	-	116,250	0%
01-1-107200-1674	Contribution - Other Govt - General	(18,000)	(11,926)	(2,926)	9,000	25%
01-1-107200-1675	Contribution - Other - General	(200)	-	-	-	0%
01-1-107200-1676	Transit - Contributions	(8,307)	(8,307)	(8,307)	-	100%
01-1-107300-1925	Admin - Other Revenue - Misc	(3,957)	(3,000)	(4,000)	(1,000)	133%
01-1-107300-1927	Other Revenue - Gas Tax	-	-	-	-	0%
01-1-107500-1990	MFA Proceeds	-	-	(40,000)	(40,000)	0%
01-1-107600-6500	Admin - Transfer from Reserve	-	-	-	-	0%
	Total Revenues	(1,755,221)	(1,773,947)	(1,738,383)	35,564	98%
01-2-108000-0000	Admin - Building	545	-	500	-	-
01-2-108000-6000	Admin - Salaries	868,682	843,363	970,640	127,277	115%
01-2-108000-6002	Admin - Benefits	130,939	126,494	134,867	8,373	107%
	Employer Tax NEW	0	9,841	-	(9,841)	0%
01-2-108000-6003	Admin - Travel, Meals & Accomodation	9,712	15,000	12,000	(3,000)	80%
01-2-108000-6004	Admin - Interest, Comm. & Bank Fees	3,898	5,000	4,500	(500)	90%
01-2-108000-6005	Admin - Advertising	7,481	12,000	10,000	(2,000)	83%
01-2-108000-6006	Admin - Insurance	24,065	25,000	25,000	-	100%
01-2-108000-6007	Admin - Photocopier	4,380	4,728	4,750	22	100%
01-2-108000-6008	Admin - Postage	6,757	7,500	7,500	-	100%
01-2-108000-6010	Admin - Sundry	2,033	2,081	2,123	42	102%
01-2-108000-6011	Admin - Telephone	12,167	13,333	13,600	267	102%
01-2-108000-6012	Admin - Hydro	8,290	13,000	9,000	(4,000)	69%
01-2-108000-6013	Admin - Land Lease Fees	250	-	-	-	0%
01-2-108000-6014	Admin - IT/Software	40,048	43,630	45,500	1,870	104%
01-2-108000-6015	Admin - Elections	-	-	-	-	0%
01-2-108000-6016	Admin - Community School Expense	22,707	11,396	11,500	104	101%
01-2-108000-6019	Admin - Memberships and Prof. Fess	5,899	5,712	6,000	288	105%
01-2-108000-6020	Admin - Training	7,231	17,500	19,000	1,500	109%
01-2-108000-6021	Admin - Consultation & Special Evt.	4,804	5,000	5,000	-	100%
01-2-108000-6022	Admin - Bad Debt	-	-	-	-	0%
01-2-108000-6525	Admin - Debt Interest	3,472	11,728	8,788	(2,940)	75%
01-2-108000-6026	Admin - Website	9,543	8,100	9,600	1,500	119%
01-2-108000-6527	Admin - Debt Principal	88,105	67,630	54,974	(12,656)	81%
01-2-108000-6999	Penny Rounding Expense	(3)	-	-	-	0%
01-2-108100-6100	Admin - Accounting	27,452	26,000	28,000	2,000	108%
01-2-108100-6101	Admin - Legal	120,849	86,226	87,951	1,725	102%
01-2-108100-6103	Admin - Contract & Consultant Labour	12,386	45,000	25,000	(20,000)	56%
01-2-108100-6104	Admin - Records Management	9,269	10,000	10,200	200	102%
01-2-108200-6125	Admin - Maintenance	30,369	41,514	42,759	1,245	103%
01-2-108200-6126	Admin - Parts & Supplies	13,858	15,500	14,500	(1,000)	94%
01-2-108200-6127	Admin - Hardware	6,488	8,000	8,000	-	100%
01-2-108200-6128	Admin/Bylaw - Fuel & Oil	3,840	7,500	5,000	(2,500)	67%
01-2-108200-6129	Admin/Bylaw - Servicing	1,219	5,000	3,000	(2,000)	60%
01-2-108250-6023	<i>Amortization Expense - General</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>0%</i>
01-2-108300-6450	Promotions/Community Enhancement	14,477	15,000	15,000	-	100%
01-2-108300-6451	Community Init. & Opport. Fund	29,673	30,000	-	(30,000)	0%
01-2-108300-6454	Climate Action Carbon Tax Credits	2,475	2,000	2,500	500	125%
01-2-108400-6170	Project Admin - General Expense	169,053	189,560	32,000	(157,560)	17%
01-2-108400-6175	Admin - Bylaw Enforcement Exp	8,292	8,160	6,418	(1,742)	79%
01-2-108400-6454	Admin - Emergency Management	37,464	36,345	38,213	1,868	105%
	Total Operating Expenses	1,748,169	1,773,842	1,673,383	(100,459)	94%
01-2-108400-6550	Project - Capital Land Expense - Admin	-	-	-	-	0%
01-2-108400-6551	Project - Cap. Mach & Equip. Exp - Admin	-	-	-	-	0%
01-2-108400-6555	Project - Cap - Building	-	105	-	(105)	0%
	Total Capital Expenses	-	105	-	(105)	0%
	Community Wildfire Protection Plan CWPP (Total Project \$150,000)	-	-	25,000	25,000	0%
	Bylaw Truck Replacement MFA Funding	-	-	40,000	40,000	0%
	Emergency Services Coordinator FT (included in Salaries)	-	-	-	-	0%
	Total New Projects	-	-	65,000	65,000	0%
	(Surplus) / Deficit	(7,052)	(0)	-		

- 1 Emergency Services Coordinator
- 2 Vadim Open upgrade (Surplus/Project Carry Forward)
- 3 Add Bylaw Truck Debt Funding
- 4 Vadim Short Term Debt Completed
- 5 Computer Tower Replacement (4)

Village of Pemberton

Statement of Operation ending December 31, 2019

ACCOUNT CODE	ACCOUNT NAME	2019 Actual	2019 Budget	2020 Budget	yr to yr Budget \$	yr to yr Budget %
	Allocate Legislative General Taxation	(111,741)	(111,741)	(118,869)	(7,128)	106%
	Total Revenues	(111,741)	(111,741)	(118,869)	(7,128)	106%
01-2-158000-0000	Legislative Expenses - Other	1,456	2,871	2,000	(871)	70%
01-2-158000-6000	Legislative Indemnities	91,986	91,981	93,913	1,932	102%
01-2-158000-6002	Legislative - Benefits	1,625	388	1,706	1,318	439%
	Employer Tax NEW		1,801		(1,801)	0%
01-2-158000-6003	Leg. Exp. - Travel, Training & Accom. ¹	20,772	12,000	15,000	3,000	125%
01-2-158000-6005	Leg. Exp. - Advertising	360	500	500	-	100%
01-2-158000-6006	Leg. Exp. - Insurance	750	1,000	750	(250)	75%
01-2-158000-6011	Leg. Exp. - Telephone	751	1,200	1,000	(200)	83%
01-2-158000-6014	Leg. Exp. - IT/Computer Allowance		-		-	0%
01-2-158000-6017	Governance Expenses - Public Relations		-		-	0%
	Total Expenses	117,700	111,741	114,869	3,128	103%
New Projects						
	Icompass Legislative Software (Annually)			4,000		
	Total New Projects	-	-	4,000		
	(Surplus) / Deficit	5,959	0	(0)		

¹ 2019 Strategic Planning and Additional Meeting Expense

Village of Pemberton

Statement of Operation ending December 31, 2019

ACCOUNT CODE	ACCOUNT NAME	2019 Actual	2019 Budget	2020 Budget	yr to yr Budget \$	yr to yr Budget %
	Allocate Fire General Taxation	(432,461)	(432,461)	(531,372)	(98,911)	123%
	Surplus/Deficit Fire	(7,262)	(7,262)	(96,163)	(88,902)	1324%
	Surplus/Deficit Resuce			(8,995)	(8,995)	0%
01-1-206500-1425	SLRD Contributions - Fire Protection	(176,638)	(176,514)	(224,472)	(47,959)	127%
01-1-206500-1426	SLRD Contributions - Rescue Service	(87,861)	(87,861)	(80,799)	7,062	92%
01-1-206510-1425	LilWat Contributions	(144,407)	(144,407)	(168,184)	(23,777)	116%
01-1-207201-1673	FD - Capital - Grants Other			(25,000)	(25,000)	0%
01-1-207300-1925	F/D - Other Revenue	(14,935)	(8,172)	(8,172)	-	100%
01-1-207500-1990	F/D - MFA Proceeds		-	-	-	0%
01-1-207600-6500	Fire - Transfer from Reserves				-	0%
	Total Revenues	(863,563)	(856,676)	(1,143,158)	(286,482)	133%
01-2-208000-0000	F/D - Rescue Dept Expense	78,866	87,861	89,794	1,933	102%
01-2-208000-6001	F/D - Honorarium & Wages	1 260,742	286,447	293,042	6,595	102%
01-2-208000-6002	F/D - Benefits	33,423	34,553	37,000	2,447	107%
	Employer Tax NEW		4,744		(4,744)	0%
01-2-208000-6003	F/D - Travel & Training	14,404	35,000	35,735	735	102%
01-2-208000-6004	F/D - Interest & Bank Charges	68			-	0%
01-2-208000-6005	F/D - Advertising	850	1,000	1,050	50	105%
01-2-208000-6006	F/D - Insurance	2 23,673	18,000	21,600	3,600	120%
01-2-208000-6009	F/D - Fees & Supplies	15,581	18,000	18,000	-	100%
01-2-208000-6010	F/D - Sundry	7,562	8,200	8,000	(200)	98%
01-2-208000-6011	F/D - Telephone	3 4,915	6,120	6,426	306	105%
01-2-208000-6012	F/D - Hydro	14,196	12,000	12,122	122	101%
01-2-208000-6014	F/D - IT/Software	9,922	7,195	7,411	216	103%
01-2-208000-6017	F/D - Rental Fees	23,162	25,735	25,735	-	100%
01-2-208000-6019	F/D - Memberships and Professional Fees	1,152	1,800	1,800	-	100%
01-2-208100-6101	F/D - Legal		1,000	1,050	50	105%
01-2-208200-6125	F/D - Maintenance	18,111	30,000	30,900	900	103%
01-2-208200-6126	F/D - Parts & Supplies	40,521	60,000	61,800	1,800	103%
01-2-208200-6128	F/D - Fuel & Oil	6,204	6,300	6,466	166	103%
01-2-208200-6129	F/D - Servicing	22,350	23,000	23,690	690	103%
01-2-208400-6170	Project - Non Capital Exp - Fire				-	0%
01-2-208600-6453	F/D - Public Relations	1,783	800	824	24	103%
01-2-208900-6525	Fire - Debt Servicing Interest Expense	12,457	12,611	12,166	(445)	96%
01-2-208900-6527	Fire - Debt Servicing Principal	31,324	31,170	31,615	445	101%
	Total Operating Expenses	621,266	711,536	726,226	14,691	102%
01-2-208800-6507	Transfer to Future Reserves - Fire Truck and/or Facilities			149,715	149,715	0%
01-2-208800-6507	Transfer to Future Reserves - Wildfire				-	0%
01-2-208800-6507	Transfer to Future Reserves - LilWat	96,640	96,640	168,184	71,544	174%
	Total Reserves	96,640	96,640	317,899	221,259	329%
	New Firehall Study			20,000	20,000	0%
	SCBA Tank Replacement 5 per year			7,500		
	Portable Radios for new recruits (14 @ 588 each)	40,499	48,500	8,232	(40,268)	17%
	Total Capital	40,499	48,500	35,732	(12,768)	74%
	Repeater for further signal reach down InShuk FSR			12,000	12,000	0%
	IPAD Command Centre for Engine 1 and Duty truck			2,800	2,800	0%
	Rope Rescue Equipment (For working on Low to moderate banks for Auto Extrication)			15,000	15,000	0%
	Rope Rescue Low Bank training			13,000	13,000	0%
	UBCM Training Grounds Grant \$45,500 Total			20,500	20,500	0%
	Total New Projects	-	-	63,300	63,300	0%
	(Surplus) / Deficit	(105,158)	-	0		

1 Assistant Chief Full Year

2 2019 Insurance Adjustment

3 Assistant Chief Telephone added

Village of Pemberton

Statement of Operation ending December 31, 2019

ACCOUNT CODE	ACCOUNT NAME		2019 Actual	2019 Budget	2020 Budget	yr to yr Budget \$	yr to yr Budget %
	<i>Allocate Development General Taxation</i>		(234,913)	(234,913)	(287,447)	(52,534)	122%
	Surplus Carry Forward, 2019 Projects					-	
01-1-256900-1500	DS - Application Fees	1	(54,535)	(45,000)	(110,000)	(65,000)	244%
01-1-256900-1501	Licenses - Building Permits		(295,838)	(225,000)	(270,000)	(45,000)	120%
01-1-256900-1505	Permit - Water Sprinkling		(120)	-	-	-	0%
01-1-257200-1673	Grants - Other	2	(1,149)	-	(10,151)	(10,151)	0%
01-1-257300-1920	DS - Recovery Revenue		(62,512)	(100,000)	(75,000)	25,000	75%
01-1-257300-1925	DS - Other Revenue - Misc		-	-	-	-	0%
	Total Revenues		(649,067)	(604,913)	(752,598)	(147,685)	124%
01-2-258000-0000	DS - Admin	2	3,444	5,500	15,651	10,151	285%
01-2-258000-6000	DS - Salaries	3	314,372	338,512	384,928	46,416	114%
01-2-258000-6002	DS - Benefits		51,290	60,923	56,419	(4,504)	93%
	Employer Tax NEW			4,063		(4,063)	0%
01-2-258000-6003	DS - Travel, Meals & Accomodation		2,503	3,090	3,000	(90)	97%
01-2-258000-6005	DS - Advertising		4,992	5,934	5,500	(434)	93%
01-2-258000-6006	DS - Insurance		-	-	-	-	0%
01-2-258000-6011	DS - Telephone		1,285	1,600	2,100	500	131%
01-2-258000-6014	DS - IT/Software		11,387	14,000	12,000	(2,000)	86%
01-2-258000-6019	DS - Memberships and Professional Fess		1,334	2,040	2,400	360	118%
01-2-258000-6020	DS - Training		3,079	6,000	7,000	1,000	117%
01-2-258100-6101	DS - Legal		14,661	10,000	15,000	5,000	150%
01-2-258100-6102	DS - Engineering Consulting		-	-	-	-	0%
01-2-258100-6103	DS - Contractors & Consult.		33,598	49,950	41,650	(8,300)	83%
01-2-258200-6125	DS - Maintenance		-	-	-	-	0%
01-2-258200-6126	DS - Parts & Supplies		1,734	3,300	2,000	(1,300)	61%
01-2-258200-6128	DS - Fuel & Oil		1,038	-	1,100	1,100	0%
01-2-258400-6170	Project Dev.- Non Capital Exp		-	-	-	-	0%
01-2-258400-6173	Projects - Recoverable DS Expenses		62,512	100,000	75,000	(25,000)	75%
	Total Expenses		507,229	604,913	623,748	18,835	103%
01-2-258400-6552	Project - Cap. Eng. Struct. - DS		-	-	-	-	0%
01-2-258400-6557	DS Project - Capital Buildings		-	-	-	-	0%
	Total Capital Expenses		-	-	-	-	0%
New Projects/Capital							
	Affordable Housing Implementation Plan				6,750		
	DCC Bylaw				50,000		
	Climate Action Plan				30,000		
	OCP Review Phase I - third of Year (1 of 2)				34,000		
	Subdivision and Land Use Control Bylaw				8,100		
	Total New Projects		-	-	128,850		
	(Surplus) / Deficit		(141,838)	0	-		

- 1 Phase II Development
- 2 Builders Grant
- 3 Full Year GIS and Planner

Village of Pemberton

Statement of Operation ending December 31, 2019

ACCOUNT CODE	ACCOUNT NAME	2019 Actual	2019 Budget	2020 Budget	yr to yr Budget \$	yr to yr Budget %
	Allocate Public Works/ Parks General Taxation	(1,110,347)	(1,110,347)	(1,535,563)	(425,216)	138%
	Surplus Carry Forward, 2019 Projects	1	-	(40,000)	-	0%
01-1-307200-1671	Project - General - Prov. Grant	(5,982)	(21,500)	(5,394)	16,107	25%
01-1-307201-1671	Project Works Capital - Provincial Grant	(5,329,552)	(5,041,490)	(214,000)	4,827,490	4%
01-1-307201-1673	Grant Project - Other	-	(54,000)	-	54,000	0%
01-1-307201-1674	Capital Project - Contrib. - Other Govt	(300,000)	-	-	-	0%
01-1-307201-1675	Project Works - Contribution Other	(3,000)	(2,500)	-	2,500	0%
01-1-307300-1925	Works - Other Revenue - Misc	-	-	-	-	0%
01-1-007400-1975	DCC Roads Contribution		(50,000)	-	50,000	0%
01-1-007400-1976	DCC's - Parks Contribution		-	-	-	0%
01-1-307500-1990	MFA Proceeds PW	(570,464)	(30,000)	-	30,000	0%
01-1-307600-6500	Public Works - Transf fr Reserve	(626,714)	(638,700)	(152,000)	486,700	24%
01-1-357200-1673	Projects - General Parks - Grants Other	(75,473)	(12,500)	-	12,500	0%
01-1-357201-1672	Parks Cap.- Other Govt Contr	-	-	-	-	0%
01-1-357201-1673	Capital Grants - Other	(4,000)	(5,000)	-	5,000	0%
01-1-357600-6500	Parks - Transfer from Reserve	2	(8,000)	(8,000)	-	100%
	Total Revenues	(8,025,531)	(6,974,037)	(1,954,956)	5,019,080	28%
01-2-308000-0000	Works - Administration	369	1,585	1,500	(85)	95%
01-2-308000-6000	Works - Salaries	522,565	482,940	519,009	36,069	107%
01-2-308000-6002	Works - Benefits	69,836	77,700	73,328	(4,372)	94%
	Employer Tax NEW	-	9,346	-	(9,346)	0%
01-2-308000-6003	Works - Travel, Meals & Accomodation	2,901	3,141	3,000	(141)	96%
01-2-308000-6005	Works - Advertising	1,646	1,650	2,000	350	121%
01-2-308000-6006	Works - Insurance	20,964	30,191	28,000	(2,191)	93%
01-2-308000-6011	Works - Telephone	2,606	2,960	3,606	646	122%
01-2-308000-6012	Works - Hydro	23,386	29,487	24,555	(4,932)	83%
01-2-308000-6014	Works - IT Software	3,782	4,800	4,000	(800)	83%
01-2-308000-6019	Works - Memberships and Profesional Fees	710	600	746	146	124%
01-2-308000-6020	Works - Training	1,219	9,500	9,500	-	100%
01-2-308000-6174	Works - Labour Relations Expense	269	500	500	-	100%
01-2-308000-6525	Works - Equipment Interest	6,539	7,866	6,481	(1,385)	82%
01-2-308000-6527	Works - Equipment Principal	4	52,731	79,176	106,206	134%
01-2-308100-6101	Works - Legal	1,031	1,000	1,030	30	103%
01-2-308100-6102	Works - Engineering Consulting	-	-	-	-	0%
01-2-308100-6103	Works - Contractors & Consultants	4,575	27,500	25,000	(2,500)	91%
01-2-308200-6125	Works - Maintenance	38,116	53,000	53,000	-	100%
01-2-308200-6126	Works - Parts & Supplies	20,898	15,000	25,000	10,000	167%
01-2-308200-6128	Works - Fuel & Oil	27,641	30,000	30,000	-	100%
01-2-308200-6129	Works - Servicing	2,483	-	-	-	0%
01-2-308200-6176	Works - Road Maintenance	89,000	170,000	170,000	-	100%
01-2-308200-6177	Works - Trail Maintenance	12,616	20,000	6,788	(13,212)	34%
01-2-308400-6170	Project - Non Capital Exp - Works	6,951	55,000	60,000	5,000	109%
01-2-358000-6002	Parks - Benefits	-	-	-	-	0%
01-2-358000-6005	Parks - Advertising	165	-	-	-	0%
01-2-358000-6006	Parks - Insurance	12,680	11,069	13,060	1,991	118%
01-2-358000-6012	Parks - Hydro	5,187	5,000	5,446	446	109%
01-2-358200-6125	Parks - Maintenance	55,183	65,000	43,700	(21,300)	67%
01-2-358200-6126	Parks - Parts & Supplies	18,292	15,759	20,000	4,241	127%
01-2-358200-6127	Parks - Hardware	45	1,000	500	(500)	50%
01-2-358200-6128	Parks - Fuel & Oil	4,959	8,577	5,500	(3,077)	64%
01-2-358400-6170	Projects - General - Parks	-	-	-	-	0%
	Total Expenses	1,009,345	1,219,347	1,241,456	22,109	102%
01-2-308400-6551	Project - Cap. Mach & Equip. Exp - PW	26,483	7,000	-	(7,000)	0%
01-2-308400-6552	Project - Cap. Eng. Struct. - PW	6,871,131	5,667,690	331,000	(5,336,690)	6%
01-2-308400-6555	Project - Cap - Building	-	-	-	-	0%
01-2-358400-6550	Project - Capital Land Expense - Parks	-	-	-	-	0%
01-2-358400-6551	Project - Cap. Mach & Equip. Exp - Parks	26,932	30,000	-	(30,000)	0%
01-2-358400-6552	Project - Cap. Eng. Struct. - Parks	-	-	-	-	0%
	Total Capital Expenses	6,924,546	5,704,690	331,000	(5,373,690)	6%
01-2-358800-6509	Reserve - Transfer for Future Capital Expenditures	50,000	50,000	-	(50,000)	0%
	Total Reserves	50,000	50,000	-	(50,000)	0%

Village of Pemberton

Statement of Operation ending December 31, 2019

ACCOUNT CODE	ACCOUNT NAME	2019 Actual	2019 Budget	2020 Budget	yr to yr Budget \$	yr to yr Budget %
New Projects/Capital						
priority	Replace Dump Box			15,000		
priority	Replace Sander on 1 Ton			9,000		
priority	Industrial Park Culverts (3)			18,500		
priority	One Mile Lake Intake Works			15,000		
priority	Asset Management Sewer Analysis of CCTV footage			50,000		
priority	Dog Park on Lot 12			34,000		
priority	Sidewalk Tiyata to school			76,000		
priority	Reserves for Laneway Improvement between Walnut and Camus			40,000		
	Industrial Park Sign Expansion			15,000		
	Speed Readers (2) Farm Road East			10,000		
	Outdoor Ping Pong Pioneer Park			5,000		
	PW Showers Phase II			25,000		
	Electric Sign Roundabout			10,000		
	One Mile Lake Swingset upgrade			50,000		
	OML Trail Widening			10,000		
Total New Projects		-	-	382,500	382,500	100%
(Surplus) / Deficit		(41,640)	0	-		

1 PW Washroom Phase I 25K, Sign Relocation 3K, hydro wrap boxes 12K

2 Bus Shelter Lights Gas Tax hwy

3 2019 Insurance Adjustment

4 2019 and 2020 payments for Short Term Loan postponed

Village of Pemberton

Statement of Operation ending December 31, 2019

ACCOUNT CODE	ACCOUNT NAME	2019 Actual	2019 Budget	2020 Budget	yr to yr Budget \$	yr to yr Budget %
	Allocate Transit General Taxation	(38,839)	(38,839)	(69,908)	(31,069)	180%
01-1-507300-1925	Transit - Other Revenue	-	-	-	-	0%
01-1-507600-6500	Transit - Transfer from Reserve	1 (16,706)	-	-	-	0%
01-1-507700-1700	Adult Monthly Passes	(41,655)	(47,525)	(42,488)	5,037	89%
01-1-507700-1701	Senior/Student Monthly Passes	(11,728)	(13,340)	(11,963)	1,377	90%
01-1-507700-1702	Adult Commuter Tickets	(46,156)	(36,057)	(47,079)	(11,022)	131%
01-1-507700-1703	Senior/Student Tickets	(2,580)	(3,152)	(2,632)	520	83%
01-1-507700-1704	Local Adult Tickets	(9,840)	(8,660)	(10,037)	(1,377)	116%
01-1-507700-1705	Local Senior/Student Tickets	(792)	(822)	(808)	14	98%
01-1-507700-1706	Local Transit Farebox	(45,097)	(50,588)	(45,999)	4,589	91%
01-1-507700-1710	Greyhound Ticket Sales	-	-	-	-	0%
01-1-507700-1720	Whistler Transit Farebox Contribution	(48,937)	(41,340)	(49,916)	(8,576)	121%
01-1-507700-1721	BC Bus Pass Programme	(12,945)	(9,160)	(13,204)	(4,044)	144%
01-1-507700-1723	BCT Municipal Admin Charge Allowance	(8,307)	(8,027)	(8,473)	(446)	106%
01-1-507700-1724	Partner Contributions	(77,678)	(77,678)	(139,816)	(62,138)	180%
01-1-507700-1725	BCT Contributions	(286,937)	(289,547)	(292,676)	(3,129)	101%
	Total Revenues	(648,197)	(624,735)	(734,997)	(110,262)	118%
01-2-508000-7000	Transit - Admin Fee	8,307	8,307	8,307	(0)	100%
01-2-508000-7001	Transit - Operating Contract	1 639,013	612,998	651,793	38,795	106%
01-2-508000-7002	Transit - Greyhound Ticket Purchases	-	-	-	-	0%
01-2-508000-7005	Transit - Misc Expense	877	3,430	1,000	(2,430)	29%
01-2-508800-6509	Transfer to Partner Reserve (Restricted)	-	-	-	-	0%
	Total Expenses	648,197	624,735	661,100	36,365	106%
New Projects/Capital						
	Pemberton Local Service Sustainability			73,897		
	Total New Projects	-	-	(73,897)	(73,897)	0%
	(Surplus) / Deficit	(0)	-	-		

1 Transfer from Transit Reserve for Addl Run added 2019

Village of Pemberton

Statement of Operation ending December 31, 2019

ACCOUNT CODE	ACCOUNT NAME	2019 Actual	2019 Budget	2020 Budget	yr to yr Budget \$	yr to yr Budget %
Recreation Annual Budget (SLRD, Allocate Recreation General Taxation (June - December))						
01-1-606500-1674	SLRD Contributions - Recreation	(655,216)	(654,686)	(936,387)	(281,701)	143%
	<i>Surplus Carry Forward, 2019 Projects</i>			(157,746)	(157,746)	0%
01-1-606600-1450	Interest Revenue	(3,787)	(2,035)	(3,360)	(1,325)	165%
01-1-607200-1675	Grants - Contributions Other	-	(250)	(1,250)	(1,000)	500%
01-1-607201-1670	Grants - Federal Govt	-	-	(2,000)	(2,000)	0%
01-1-607201-1671	Grants - Provincial Govt	(600)	6,002	(1,000)	(7,002)	-17%
01-1-607201-1672	Grants - Other Govt	-	(2,123)	-	2,123	0%
01-1-607201-1673	Grants - Other	(1,480)	(1,100)	(3,600)	(2,500)	327%
01-1-607300-1600	Rec - Rental Fees	(77,815)	(74,294)	(167,484)	(93,191)	225%
01-1-607300-1925	Miscellaneous Revenue	(8,258)	(5,449)	(9,068)	(3,619)	166%
01-1-607500-1990	MFA Proceeds	(34,750)	(24,900)	(20,516)	4,384	82%
01-1-607600-6500	Transfer from Reserve	-	-	(25,000)	(25,000)	0%
01-1-607700-1726	Rec - Adult Program Revenue	(43,323)	(17,539)	(50,270)	(32,731)	287%
01-1-607700-1727	Rec - Children's Program Revenue	(52,942)	(17,602)	(77,675)	(60,073)	441%
01-1-607700-1728	Rec - Childrens Camp Revenue	(15,568)	(16,010)	(16,748)	(738)	105%
01-1-607700-1729	Rec - Special Event Revenue	(1,560)	625	(263)	(888)	-42%
01-1-607700-1730	Rec - Fitness Centre Revenue	(83,428)	(63,641)	(129,465)	(65,824)	203%
	Total Revenues	(978,727)	(873,002)	(1,601,831)	(728,830)	183%
01-2-608000-0000	General Administration	551	413	711	298	172%
01-2-608000-6000	Rec - Salaries	269,951	312,489	496,889	184,400	159%
01-2-608000-6002	Rec - Benefits	63,569	79,512	130,779	51,268	164%
01-2-608000-6003	Travel	902	2,744	3,568	825	130%
01-2-608000-6004	Interest & Bank Charges	5,579	2,225	9,000	6,775	405%
01-2-608000-6005	Advertising	1,025	2,210	3,150	940	143%
01-2-608000-6006	Insurance	(22)	(849)	3,225	4,074	-380%
01-2-608000-6007	Photocopier	5,350	5,344	8,000	2,656	150%
01-2-608000-6008	Postage	55	100	102	2	102%
01-2-608000-6009	Rec - Office Supplies	4,504	4,345	5,900	1,555	136%
01-2-608000-6010	Rec - Sundry	699	4,622	5,200	578	113%
01-2-608000-6011	Telephone	6,799	6,040	14,300	8,260	237%
01-2-608000-6012	Hydro	27,561	34,233	58,854	24,621	172%
01-2-608000-6014	IT/Software	10,199	14,582	33,608	19,026	230%
01-2-608000-6019	Memberships & Professional Fees	716	68	1,300	1,232	1903%
01-2-608000-6020	Training	835	3,114	8,250	5,136	265%
01-2-608000-6022	Rec - Bad Debt	95	-	-	-	-
01-2-608000-6025	Licenses & Permits	(477)	173	750	577	435%
01-2-608000-6525	Rec - Debt Servicing Interest Expense	208	664	5,387	4,722	811%
01-2-608000-6527	Rec - Debt Servicing Principal	1,089	(15,999)	4,107	20,106	-26%
01-2-608100-6101	Legal	-	4,135	2,530	(1,605)	61%
01-2-608100-6103	Contractors & Consultants	104,025	58,531	103,570	45,039	177%
01-2-608200-6125	Maintenance/ Security	118,349	135,569	185,531	49,962	137%
01-2-608200-6126	Rec - Parts & Supplies	10,539	5,300	6,766	1,466	128%
01-2-608200-6127	Hardware	9,004	4,983	9,000	4,017	181%
01-2-608200-6128	Fuel	662	(435)	1,450	1,885	-333%
01-2-608200-6129	Servicing	-	2,500	2,550	50	102%
01-2-608400-6170	Projects - General	8,702	15,823	2,550	(13,273)	16%
01-2-608400-6601	Operating Costs - Adult Programs	23,211	12,829	45,418	32,589	354%
01-2-608400-6602	Operating Costs - Childrens Programs	45,694	28,594	75,599	47,005	264%
01-2-608400-6603	Operating Costs - Summer Camp	21,559	12,760	14,235	1,475	112%
01-2-608400-6604	Operating Costs - Special Events	8,575	9,127	16,000	6,873	175%
01-2-608400-6605	Operating Costs - Fitness Centre	11,325	20,376	30,600	10,224	150%
	Total Expenses	760,833	766,122	1,288,878	522,757	168%
01-2-608400-6550	Project - Capital Land Expense - Rec	-	-	-	-	-
01-2-608400-6551	Project - Cap. Mach & Equip. Exp - Rec	41,090	33,130	41,500	8,370	125%
01-2-608400-6552	Project - Cap. Eng. Struct. - Rec	7,769	36,750	36,750	-	100%
01-2-608400-6557	Project - Cap - Building Rec	11,289	37,000	-	(37,000)	0%
	Total Capital Expenses	60,148	106,880	78,250	(28,630)	73%
01-2-608800-6509	Transfer to Reserve	-	-	95,000	95,000	0%
	Total Reserves	-	-	95,000	95,000	0%
New Capital Projects						
	Additional Basketball Court Expense			25,000		
	Replace existing Room D floor with a pulastic seamless multipurpose flooring			40,000		
	For height works on the facility			15,000		
	Replacement of existing heat system with a ductless split system			20,000		
	6 soccer nets - 2 standard size and 4 small			13,500		
				113,500		
New Projects						
	Clean the ground level fan coil units - coils and drains			3,384		
	Clean the top level fan coil units - coils and drains			3,384		
	Rebuild two of the geothermal unit circulation pumps			11,000		
	Addition of glycol to the geothermal loop as concentrations are lower than required.			4,500		
	Increase weekly youth leader hours by 3 hours per week.			3,935		
				26,203		
	(Surplus) / Deficit	(157,746)	-	(0)		
With New Projects	General Fund Total (Surplus) / Deficit	(405,627)	0	862,267		

Village of Pemberton

Statement of Operation ending December 31, 2019

ACCOUNT CODE	ACCOUNT NAME	2019 Actual	2019 Budget	2020 Budget	yr to yr Budget \$	yr to yr Budget %
	<i>Allocate Admin General Taxation</i>					
	Surplus Carry Forward/ 2018 Projects	(147,350)	(147,350)	(363,776)	(216,426)	247%
03-1-406100-1325	Water - Village User Rates	1 (889,666)	(771,610)	(821,610)	(50,000)	106%
03-1-406100-1326	Water - Frontage Taxes Reclassed	(100,343)	(99,985)	(99,985)	-	100%
03-1-406100-1327	Water - Connection Fees	(18,375)	(20,000)	(20,000)	-	100%
03-1-406100-1329	Water - Penalties	(19,221)	(15,000)	(15,000)	-	100%
03-1-406100-1333	Water - OB User Rates	(27,711)	(26,297)	(26,297)	-	100%
03-1-406100-1334	Water - IP User Rates	(80,367)	(62,304)	(62,304)	-	100%
03-1-406100-1335	Water - PNID User Rates	(148,869)	(114,490)	(114,490)	-	100%
03-1-406600-1450	Water - Investment Income	-	(1,020)	(500)	520	49%
03-1-407201-1675	Capital Projects - Contributions	-	-	-	-	0%
03-1-407300-1925	Water - Other Revenue	2 (390)	-	(60,000)	(60,000)	0%
03-1-407600-6500	Water - Transfer from Reserve	-	(99,180)	(270,435)	(171,256)	273%
	Total Revenue	(1,432,292)	(1,357,236)	(1,854,398)	(497,162)	137%
03-2-408000-0000	Water - Administration	3,033	6,180	5,000	(1,180)	81%
03-2-408000-6000	Water - Salaries	3 420,192	458,451	519,681	61,230	113%
03-2-408000-6002	Water - Benefits	9,720	8,943	10,206	1,263	114%
	Employer Tax NEW		9,114		(9,114)	0%
03-2-408000-6003	Water - Travel & Training	-	1,500	1,000	(500)	67%
03-2-408000-6004	Water - Interest & Bank Charges	-	-	-	-	0%
03-2-408000-6005	Water - Advertising	541	2,060	1,800	(260)	87%
03-2-408000-6006	Water - Insurance	17,459	17,510	17,983	473	103%
03-2-408000-6011	Water - Telephone	2,995	2,883	3,085	202	107%
03-2-408000-6012	Water - Hydro	4 54,139	60,000	55,763	(4,237)	93%
03-2-408000-6014	Water - IT/Software	2,704	3,000	3,000	-	100%
03-2-408000-6018	Water - Purchases	16,126	26,420	26,610	190	101%
03-2-408000-6020	Water - Training	599	1,000	2,500	1,500	250%
03-2-408000-6022	Water - Bad Debt Expense	-	-	-	-	0%
03-2-408000-6025	Water - Licenses & Permits	-	4,737	4,500	(237)	95%
03-2-408100-6101	Water - Legal	1,049	2,000	1,500	(500)	75%
03-2-408100-6102	Water - Engineering	1,950	-	-	-	0%
03-2-408100-6103	Water - Contractors & Consultants	5 7,282	120,000	40,000	(80,000)	33%
03-2-408200-6125	Water - Maintenance	54,147	56,500	55,771	(729)	99%
03-2-408200-6126	Water - Parts & Supplies	1,515	5,500	2,000	(3,500)	36%
03-2-408200-6128	Water - Fuel	12,162	7,640	12,527	4,887	164%
03-2-408250-6023	Amortization Expense - Water	-	-	-	-	0%
03-2-408900-6525	Water - Interest Expense	51,536	51,536	52,726	1,190	102%
03-2-408900-6527	Water - Principal Payment	57,763	57,763	67,247	9,483	116%
03-2-409100-6024	Water - Contingency	-	-	-	-	0%
03-2-408400-6170	Project - Non Capital Exp - Water	-	500	-	(500)	0%
	Total Expenses	714,912	903,236	882,898	(20,338)	98%
03-2-408400-6553	Project - Cap. Village Core Exp - Water	29,604	130,000	-	(130,000)	0%
03-2-408400-6554	Project - Cap. Ind Park Exp - Water	-	-	-	-	0%
	Total Capital Expenses	29,604	130,000	-	(130,000)	0%
03-2-408800-6509	Transfer to/from Future Reserves	324,000	324,000	324,000	-	100%
	Total Reserves	324,000	324,000	324,000	-	100%
New Projects/Capital						
	"A" Service Hydrants			22,000		
	Hydrant Repair (Mountain View Manor)			5,000		
	Design Fernwood Watermain (2021 install date - 5 year Fin. Plan)			5,000		
	Culvert Installation			5,000		
	Hydrant Markers			3,000		
	PRV Service and Repair			10,000		
	Reservoir Cleaning			1,000		
	Scada/ Eagle Drive, Aster, Ridge, Software + Radio			70,000		
	Well 4 Construct - reallocate project surplus from Genset and Well 2			360,000		
	Fencing for Reservoir (Benchlands)			45,000		
	IPAD for field data			1,500		
	Chlorine Booster Pump			60,000		
	Water Truck w/crane			60,000		
	Total New Projects	-	-	647,500		
	(Surplus) / Deficit	(363,776)	0	-		

- 1 Increased Usage, no rate increase
- 2 MFA Equipment Borrowing
- 3 Increased Admin Expenses
- 4 PST exempt effective 2019
- 5 Water Rates Study, Water source Feasibility 20K, 2019 Project Surplus

Village of Pemberton

Statement of Operation ending December 31, 2019

ACCOUNT CODE	ACCOUNT NAME	2019 Actual	2019 Budget	2020 Budget	yr to yr Budget \$	yr to yr Budget %
	Reclass General Taxation		-		-	0%
	Surplus Carry Forward/ 2019 Projects	(65,624)	(65,624)	(267,059)	(201,435)	407%
05-1-456100-1325	Sewer - Village User Rates 1	(825,727)	(780,651)	(802,029)	(21,378)	103%
05-1-456100-1326	Sewer - Frontage Taxes Reclassed	(200,661)	(200,113)	(200,113)	-	100%
05-1-456100-1327	Sewer - Connection Fees	(19,100)	(7,354)	(10,000)	(2,646)	136%
05-1-456100-1329	Sewer - Penalties	(16,325)	(7,354)	(10,000)	(2,646)	136%
05-1-456100-1333	Sewer - OB User Rates	(3,025)	(1,631)	(2,131)	(500)	131%
05-1-456100-1334	Sewer - IP User Rate	(41,350)	(16,878)	(35,000)	(18,122)	207%
05-1-456600-1450	Sewer - Investment Income	-	-	-	-	0%
05-1-457300-1925	Sewer - Other Revenue	-	-	-	-	0%
05-1-457300-1981	Sewer - LSA Annual Commuted Revenue	(2,229)	(2,229)	(2,229)	-	100%
05-1-457600-6500	Sewer - Transfer from Reserves 2			(240,000)		
	Total Revenues	(1,174,041)	(1,081,834)	(1,568,561)	(486,727)	145%
05-2-458000-0000	Sewer - Administration	3,085	5,000	5,000	-	100%
05-2-458000-6000	Sewer - Salaries 3	409,062	421,353	498,504	77,151	118%
05-2-458000-6002	Sewer - Benefits	10,088	9,458	10,592	1,134	112%
	Employer Tax NEW	-	8,401	-	(8,401)	0%
05-2-458000-6003	Sewer - Travel & Conference	1,104	1,000	1,000	-	100%
05-2-458000-6005	Sewer - Advertising		500	600	100	120%
05-2-458000-6006	Sewer - Insurance	31,293	31,191	31,919	727	102%
05-2-458000-6011	Sewer - Telephone	2,402	4,000	3,000	(1,000)	75%
05-2-458000-6012	Sewer - Hydro 4	47,738	51,500	49,170	(2,330)	95%
05-2-458000-6014	Sewer - IT/Software	2,295	3,000	3,000	-	100%
05-2-458000-6020	Sewer - Training		1,500	1,500	-	100%
05-2-458100-6101	Sewer - Legal	120	1,500	1,000	(500)	67%
05-2-458100-6102	Sewer - Engineering		-	-	-	0%
05-2-458100-6103	Sewer - Contractors & Consultants 5	17,731	50,000	35,000	(15,000)	70%
05-2-458200-6125	Sewer - Maintenance	94,362	128,089	142,000	13,911	111%
05-2-458200-6126	Sewer - Parts & Supplies	4,844	5,000	10,000	5,000	200%
05-2-458200-6127	Sewer - Hardware			23,000		
05-2-458200-6128	Sewer - Fuel	516		500	500	0%
05-2-458250-6023	Amortization Expense - Sewer		-	-	-	0%
05-2-458900-6525	Sewer - Interest Expense	74,012	74,012	74,012	-	100%
05-2-458900-6527	Sewer - Principal Payment	128,330	128,330	128,330	-	100%
	Total Expenses	826,982	923,834	1,018,128	94,293	110%
05-2-458400-6553	Project - Cap. Village Core Exp - Sewer	-	78,000	61,500	(16,500)	79%
05-2-458400-6554	Project - Cap. Ind Park Exp - Sewer	-	-	-	-	0%
	Total Capital Expenses	-	78,000	61,500	(16,500)	79%
05-2-458800-6509	Transfer to/from Future Reserves	80,000	80,000	120,000	40,000	150%
	Total Reserves	80,000	80,000	120,000	40,000	150%
	New Projects/Capital					
	Eagle Drive Pump rebuild			4,800		
	Scada/ 9 Lift Stations/ Software + Radio			50,000		
	Liftstation Pump Replace and Rebuild Industrial Park			22,000		
	Outfall NHC initial report/ Outfall Cascade			92,133		
	Outfall NHC permanent fix - Emergency Disaster Fund 20% Cost - 1 Million Estimate			200,000		
	Total New Projects	-	-	368,933	368,933	100%
	Suplus/Deficit	\$ (267,059)	\$ -	\$ (0)		

1 Reserve transfer increase \$40,000

2 Disaster Recovery transfer from Reserve

3 Increased Admin Expenses

4 PST exempt effective 2019

5 Sewer Rate Analysis Project Carry Forward

Village of Pemberton

Statement of Operation ending December 31, 2019

ACCOUNT CODE	ACCOUNT NAME	2019 Actual	2019 Budget	2020 Budget	yr to yr Budget \$	yr to yr Budget %
	Reclass General Taxation	(28,742)	(28,742)	(17,738)	11,004	62%
	Surplus Carry Forward, 2019 Projects			(14,536)	(14,536)	
07-1-557100-1602	Air - Lease & Maintenance Fees	1 (23,476)	(22,000)	(25,000)	(3,000)	114%
07-1-557200-1671	Grant - Provincial Project - General				-	
07-1-557300-1925	Airport - Other Revenue	(22,106)	(6,000)	(10,000)	(4,000)	167%
07-1-557300-1931	Airport - Tie Down Fees	(540)	(1,030)	(1,000)	30	97%
07-1-557300-1932	Airport - Landing Fees	(1,200)	(1,030)	(600)	430	58%
	Total Revenues	(76,064)	(58,802)	(68,874)	(10,072)	117%
07-2-558000-0000	Airport - Admin	72	525	500	(25)	95%
07-2-558000-6000	Airport - Salaries	2 46,465	45,351	56,899	11,548	125%
	Employer Tax NEW		884		(884)	0%
07-2-558000-6002	Airport - Benefits		-	-	-	0%
07-2-558000-6005	Airport - Advertising		525	600	75	114%
07-2-558000-6006	Airport - Insurance	4,093	3,781	4,175	394	110%
07-2-558000-6010	Airport - Sundry		210	200	(10)	95%
07-2-558000-6012	Airport - Hydro	1,747	3,136	2,000	(1,136)	64%
07-2-558000-6014	Airport- IT		515	500	(15)	97%
07-2-558100-6101	Airport - Legal	9,023	2,874	3,000	126	104%
07-2-558100-6102	Airport - Engineering	-	-	-	-	
07-2-558100-6103	Airport - Contractors & Consultants	-	-	-	-	0%
07-2-558200-6125	Airport - Maintenance	128	500	500	-	100%
07-2-558200-6126	Airport - Parts & Supplies		500	500	-	100%
07-2-558200-6176	Air - Roads		-	-	-	
07-2-558250-6023	Amortization Expense - Airport		-	-	-	
	Total Expenses	61,528	58,802	68,874	10,072	117%
07-2-558400-6552	Project - Capital Eng Struct - Air		-	-	-	
	Total Capital Expenses	-	-	-	-	0%
07-2-558800-6509	Transfer to/from Future Reserves		-	-	-	
	Total Reserves	-	-	-	-	0%
	Airport Fund Total (Surplus) / Deficit	(14,536)	-	(0)		

1 New Airport Lease added

2 Increased Admin Expenses

Village of Pemberton

Statement of Operation ending December 31, 2019

Consolidated	2019	2019	2020	Budget	Budget
	Actual	Budget	Budget	\$	%
Revenues:					
Taxation	2,177,680	2,220,877	2,313,958	93,081	104%
Water and sewer user rates	2,018,944	1,776,090	1,866,090	90,000	105%
User charges	2,172,626	1,965,890	2,605,058	639,168	133%
Penalties and interest income	47,996	24,354	30,000	5,646	123%
Government transfers:					
Provincial	5,736,998	5,481,658	651,081	(4,830,577)	12%
Federal	-	-	2,000	2,000	0%
Other local governments	1,382,122	1,077,516	1,412,768	335,252	131%
Investment income	12,863	23,055	23,860	805	103%
Other revenues	315,767	322,528	214,548	(107,980)	67%
Collections on behalf of other governments	2,971,629	2,481,520	2,971,629	490,109	120%
	16,836,624	15,373,488	12,090,992	(3,282,496)	79%
Expenditures:					
General government	2,425,961	2,442,688	2,394,378	(48,310)	98%
Fire protection services	589,942	680,366	694,611	14,246	102%
Development and planning services	507,229	604,913	623,748	18,835	103%
Public works and parks	956,614	1,140,171	1,135,250	(4,921)	100%
Recreation	759,744	782,121	1,310,975	528,854	168%
Water utility	657,149	845,473	815,652	(29,822)	96%
Sewer utility	698,652	795,504	889,798	94,293	112%
Airport services	61,528	58,802	68,874	10,072	117%
Transfers to other governments	2,986,866	2,481,520	2,971,629	490,109	120%
	9,643,685	9,831,558	10,904,914	1,073,356	111%
Annual (Surplus) / Deficit	(7,192,940)	(5,541,930)	(1,186,078)		
ADJUSTMENTS REQUIRED TO BALANCE FINANCIAL PLAN TO CONFORM WITH LEGISLATIVE REQUIREMENTS					
Non-cash items included in Annual (Surplus)/Deficit					
Amortization on tangible capital assets				-	
Cash items NOT included in Annual (Surplus)/Deficit					
Capital expenditures	7,054,797	6,068,175	683,282	(5,384,893)	11%
Loan proceeds	(605,214)	(54,900)	(60,516)	(5,616)	110%
Long term debt payments	217,417	217,263	227,192	9,928	105%
Capital Equipment payments	141,925	130,807	165,287	34,479	126%
Transfers to/from Statutory Reserves	-	(50,000)	-	50,000	0%
Transfers from Non-Statutory Reserves	(643,420)	(745,880)	(695,435)	50,444	93%
Transfers to Non-Statutory Reserves	757,561	757,590	1,117,849	360,259	148%
Transfers to/(from) Unappropriated Surplus	(781,125)	(781,125)	(1,050,999)	(269,874)	135%
Financial Plan Balance	(1,050,999)	0	(799,419)		
General Fund (Surplus) / Deficit	(405,627)	0	862,267		
Water Fund (Surplus) / Deficit	(363,776)	0	-		
Sewer Fund (Surplus) / Deficit	(267,059)	-	(0)		
Airport Fund (Surplus) / Deficit	(14,536)	-	(0)		

Capital Projects 2020

Estimated Cost

Community Wildfire Protection Plan CWPP (Total Project \$150,000)	Admin		\$ 25,000.00		
Replace Bylaw Truck	Admin	MFA Funded	\$ 40,000.00	\$	65,000.00
Icompass Legislative Software (Annually)	Legislative		\$ 4,000.00	\$	4,000.00
Firehall Design	Fire	Approx 64% VOP	\$ 20,000.00		Shared Services
SCBA Tank Replacement 5 per year	Fire	Approx 64% VOP	\$ 7,500.00		Shared Services
Portable Radios for new recruits (14 @ 588 each)	Fire	Approx 64% VOP	\$ 8,232.00		Shared Services
Repeater for further signal reach down InShuk FSR	Fire	Approx 64% VOP	\$ 12,000.00		Shared Services
IPAD Command Centre for Engine 1 and Duty truck	Fire	Approx 64% VOP	\$ 2,800.00		Shared Services
Rope Rescue Equipment (For working on Low to moderate banks for Auto Extrication)	Fire	Approx 64% VOP	\$ 15,000.00		Shared Services
Rope Rescue Low Bank training	Fire	Approx 64% VOP	\$ 13,000.00		Shared Services
UBCM Training Grounds Grant	Fire	Approx 64% VOP	\$ 20,500.00		Shared Services
Transfer to Future Reserves - Fire Truck and/or Facilities 5 year Plan	Fire	Approx 64% VOP	\$ 149,715.00	\$	248,747.00
Climate Action Plan	Development		\$ 30,000.00		
OCP Review Phase I (1 of 2)	Development		\$ 34,000.00		
Affordable Housing Implementation Plan	Development		\$ 6,750.00		
Subdivision and Land Use Control Bylaw	Development		\$ 8,100.00		
DCC Bylaw	Development		\$ 50,000.00	\$	128,850.00
Speed Readers (2) Farm Road East	PW/Parks		\$ 10,000.00		
Replace Dump Box	PW/Parks		\$ 15,000.00		
Replace Sander on 1 Ton	PW/Parks		\$ 9,000.00		
Industrial Park Culverts (3)	PW/Parks		\$ 18,500.00		
Outdoor Ping Pong Pioneer Park	PW/Parks		\$ 5,000.00		
Sidewalk Tiyata to school	PW/Parks		\$ 76,000.00		
One Mile Lake Intake Works	PW/Parks		\$ 15,000.00		
PW Showers Phase II - WCB	PW/Parks		\$ 25,000.00		
Electric Sign Roundabout	PW/Parks		\$ 10,000.00		
Reserves for Laneway Improvement between Walnut and Camus	PW/Parks	Reserves	\$ 40,000.00		
One Mile Lake Swingset upgrade	PW/Parks		\$ 50,000.00		
OML Trail Widening	PW/Parks		\$ 10,000.00		
Industrial Park Sign Expansion	PW/Parks		\$ 15,000.00		
Asset Management Sewer Analysis of CCTV footage	PW/Parks	Reserves	\$ 50,000.00		
Dog Park on Lot 12	PW/Parks		\$ 34,000.00	\$	382,500.00
Pemberton Local Service Sustainability	Transit	Shared 1/3 VOP	\$ 73,897.00	\$	73,897.00 \$ 902,994.00
"A" Service Hydrants	Water	Surplus/Reserves	\$ 22,000.00		Funded
Hydrant Repair (Mountain View Manor)	Water	Surplus/Reserves	\$ 5,000.00		Funded
Design Fernwood Watermain (2021 install date - 5 year Fin. Plan)	Water	Surplus/Reserves	\$ 5,000.00		Funded
Culvert Installation	Water	Surplus/Reserves	\$ 5,000.00		Funded
Hydrant Markers	Water	Surplus/Reserves	\$ 3,000.00		Funded
PRV Service and Repair	Water	Surplus/Reserves	\$ 10,000.00		Funded
Reservoir Cleaning	Water	Surplus/Reserves	\$ 1,000.00		Funded
Scada/ Eagle Drive, Aster, Ridge, Software + Radio	Water	Surplus/Reserves	\$ 70,000.00		Funded
Well 4 Construct - reallocate project surplus from Genset and Well 2	Water	Surplus/Reserves	\$ 360,000.00		Funded
Fencing for Reservoir (Benchlands)	Water	Surplus/Reserves	\$ 45,000.00		Funded
IPAD for field data	Water	Surplus/Reserves	\$ 1,500.00		Funded
Chlorine Booster Pump	Water	Surplus/Reserves	\$ 60,000.00		Funded
Water Truck w/crane	Water	Surplus/Reserves	\$ 60,000.00	\$	647,500.00 Funded
Eagle Drive Pump rebuild	Sewer	Surplus/Reserves	\$ 4,800.00		Funded
Scada/ 9 Lift Stations/ Software + Radio	Sewer	Surplus/Reserves	\$ 50,000.00		Funded
Liftstation Pump Replace and Rebuild Industrial Park	Sewer	Surplus/Reserves	\$ 22,000.00		Funded
Outfall NHC initial report/ Outfall Cascade	Sewer	Surplus/Reserves	\$ 92,133.00		Funded
Outfall NHC permanent fix - Emergency Disaster Fund 20% Cost - 1 Million Estimate	Sewer	Surplus/Reserves	\$ 200,000.00	\$	368,933.00 Funded
Additional Basketball Court Expense	Rec	Approx 50% VOP	\$ 25,000.00		PVUS
Replace existing Room D floor with a pulastic seamless multipurpose flooring	Rec	25K Reserves	\$ 40,000.00		PVUS
For height works on the facility	Rec	Approx 50% VOP	\$ 15,000.00		PVUS
Replacement of existing heat system with a ductless split system	Rec	Approx 50% VOP	\$ 20,000.00	Capital	PVUS
6 soccer nets - 2 standard size and 4 small	Rec	Approx 50% VOP	\$ 13,500.00		PVUS
Clean the ground level fan coil units - coils and drains	Rec	Approx 50% VOP	\$ 3,384.00		PVUS
Clean the top level fan coil units - coils and drains	Rec	Approx 50% VOP	\$ 3,384.00		PVUS
Rebuild two of the geothermal unit circulation pumps	Rec	Approx 50% VOP	\$ 11,000.00		PVUS
Addition of glycol to the geothermal loop as concentrations are lower than required.	Rec	Approx 50% VOP	\$ 4,500.00	Operations	PVUS
Increase weekly youth leader hours by 3 hours per week.	Rec	Approx 50% VOP	\$ 3,935.00	\$	139,703.00 PVUS

\$ 2,059,130.00

2019

Principal	Admin	Fire	PW	Water	Sewer	Rec	Ending Year	Balance Outstanding 20
Vadim	747	\$ -					0	\$ -
Admin Phone System		\$ 3,348.84					2023	\$ 9,492.87
Photocopier w/ accessories starts May 1		\$ 2,352.14					2022	\$ 6,415.11
Municipal Building		\$ 31,192.10					2021	\$ 245,325.74
RAV 1		\$ 5,879.33					2023	\$ 16,039.05
RAV 2		\$ 5,879.33					2023	\$ 16,039.05
Bylaw Truck\		\$ 6,321.82					2025	\$ 33,678.18
Duty Truck			\$ 11,759.08				2023	\$ 32,077.48
Fire Truck	Issue 139		\$ 19,855.92				2036	\$ 472,163.33
New PW Truck loan			\$ 5,720.92				2024	\$ 23,338.88
Zone 4	1433		\$ 47,380.00				2021	\$ 23,690.00
Tractor/ Flail Mower			\$ 19,787.54				2021	\$ 10,930.70
Backhoe			\$ 33,317.96				2023	\$ 90,885.66
Reservoir	Issue 133			\$ 30,808.84			2040	\$ 1,070,142.50
Water Line (20.3028%)	Issue 99			\$ 7,296.55			2036	\$ 287,907.80
New Water Truck				\$ 9,483.44			2025	\$ 50,516.56
Water Well	Issue 77			\$ 19,657.68			2022	\$ 142,038.37
Poplar Street Sewer	Issue 130				\$ 22,488.55		2024	\$ 148,194.76
IP Sewer (79.6972)	Issue 99				\$ 28,642.07		2036	\$ 1,130,161.61
Sewer Treatment Plant	Issue 95				\$ 77,199.62		2025	\$ 803,010.79
Mower and Storage Container						\$ 6,626.10	2024	\$ 27,034.92
Rec Truck						\$ 3,242.81	2025	\$ 17,273.19
		\$ 54,973.56	\$ 31,615.00	\$ 106,206.42	\$ 67,246.51	\$ 128,330.24	\$ 9,868.91	\$ 398,240.64
								Total Principal Paid
								\$ 4,656,356.55