



**Village of Pemberton
2018 Draft Budget
Information Session
March 6, 2018**

2018 Draft Budget



Budget Highlights:

- 2018 BC Assessment Completed Roll has been received; awaiting Revised Roll;
- Assessments have increased by 22.58% over 2017, due mostly to an increase in market value (18.74%) with the remaining increase (3.84%) due to Non Market Change (new construction) based on Completed Roll; which may change
- A 1% tax increase generates approximately \$13,405 in additional revenue
- Currently awaiting the remaining Other Government Final Requisitions
- Staff Salaries are shown with a 1.25% increase, CPI is 2.0%
- Council Remuneration is shown with a 4.5% increase to match BL704,2012
- Year-end is not yet completed – actuals shown are not the final numbers for 2017 (estimated completion is May)
- User fees for water rates are shown with a \$54,000 increase in 2018 to reserves, they are set as per the Kerr Wood Leidal (KWL) Implementation of Water Rates 2014 – 2019 Report under Alternative 1. This report can be found on the Village website at the following link: <http://www.pemberton.ca/municipal-hall/reports-and-publications/>
- User fees for sewer are shown with a \$40,000 increase in 2018 to reserves
- Reserves for Roads and One Mile Boardwalk Improvements
- Zero increase for Operations and Capital Projects

NMC Roll Comparison by Property Class
 2018 Net General Taxable Values
 Completed Roll run on 07/Dec/2017

Area 08 - North Shore-Squamish Valley
 Jurisdiction 560 - Village of Pemberton

[NMC by Neigh](#)
[NMC Detail](#)

Property Class	2017 Cycle 10	2018 Completed	NMC Land	NMC Impr	NMC Total	% Chg Due to NMC	% Chg Due to Market	% Chg
Res Vacant	\$21,290,900	\$35,769,100	\$11,089,000	\$0	\$11,089,000	52.08%	15.92%	68.00%
Res Single Family	\$239,032,500	\$289,094,600	-\$543,000	\$2,848,100	\$2,305,100	0.96%	19.98%	20.94%
Res ALR	\$4,768,400	\$9,643,000	\$2,412,100	\$0	\$2,412,100	50.59%	51.64%	102.23%
Res Farm	\$390,250	\$427,000	\$0	\$0	\$0	0.00%	9.42%	9.42%
Res Strata	\$185,259,100	\$222,528,200	\$0	\$29,000	\$29,000	0.02%	20.10%	20.12%
Res Other	\$13,912,200	\$19,419,800	\$868,000	\$1,648,000	\$2,516,000	18.08%	21.50%	39.59%
01 - Residential Total	\$464,653,350	\$576,881,700	\$13,826,100	\$4,525,100	\$18,351,200	3.95%	20.20%	24.15%
02 - Utilities	\$16,279,910	\$15,403,655	\$0	-\$1,003,750	-\$1,003,750	-6.17%	0.78%	-5.38%
03 - Supportive Housing	\$0	\$0	\$0	\$0	\$0			
04 - Major Industry	\$0	\$0	\$0	\$0	\$0			
05 - Light Industry	\$2,665,500	\$2,802,400	\$0	-\$21,000	-\$21,000	-0.79%	5.92%	5.14%
06 - Business And Other	\$72,545,201	\$87,253,151	\$2,355,000	\$1,801,300	\$4,156,300	5.73%	14.54%	20.27%
07 - Managed Forest Land	\$0	\$0	\$0	\$0	\$0			
08 - Rec/Non Profit	\$4,677,900	\$5,270,600	\$0	\$0	\$0	0.00%	12.67%	12.67%
09 - Farm	\$197,108	\$314,812	\$115,532	\$0	\$115,532	58.61%	1.10%	59.72%
S.644LGA/398VC	\$882,800	\$861,900	\$0	-\$37,000	-\$37,000	-4.19%	1.82%	-2.37%
Total All Classes	\$561,901,769	\$688,788,218	\$16,296,632	\$5,264,650	\$21,561,282	3.84%	18.74%	22.58%

Administration and Financial Services



Teams and Members:

Office of the Chief Administrative Officer (CAO):

- Chief Administrative Officer
- Executive Assistant/ Human Resources
- Senior Communications and Grant Coordinator
- Emergency Management Coordinator (50% of FT)

Corporate and Legislative Services Department:

- Manager of Corporate and Legislative Services/Corporate Officer
- Corporate and Legislative Services Assistant
- Bylaw Officer (Full-time)

Finance and Administrative Services Department:

- Manager of Finance & Administrative Services/Chief Financial Officer
- Senior Accounting Assistant/Supervisor
- Accounts Receivable Clerk
- Accounts Payable Clerk
- Office Assistant/Reception
- Temporary On Call

Administration & Finance Operating Detail



Emergency Coordinator Increased to FT
 New IT Contract, reallocated to Departments
 Principal Payment Increase on 2017 Equipment Loans
 Projects Carried Forward from Surplus, MFA Car Loans
 New E pact Emergency Line

	2017 YE Estimated	2017 Budget	2018 Budget	Budget \$	Budget %
Admin - Salaries	710,102	721,583	800,011	78,428	111%
Admin - Benefits	115,999	112,000	122,810	10,810	110%
Admin - Travel, Meals & Accomodation	8,787	16,000	16,000	-	100%
Admin - Interest, Comm. & Bank Fees	5,364	5,000	5,130	130	103%
Admin - Advertising	7,439	25,000	12,000	(13,000)	48%
Admin - Insurance	18,681	21,000	21,000	-	100%
Admin - Photocopier	4,229	4,500	4,590	90	102%
Admin - Postage	7,187	12,000	10,000	(2,000)	83%
Admin - Sundry	3,907	4,000	4,000	-	100%
Admin - Telephone	11,003	12,000	12,000	-	100%
Admin - Hydro	10,527	24,000	14,500	(9,500)	60%
Admin - IT/Software	23,308	43,000	27,676	(15,324)	64%
Admin - Elections	-	-	30,000	30,000	0%
Admin - Community School Expense	10,490	10,178	10,500	322	103%
Admin - Memberships and Prof. Fess	4,949	5,000	5,000	-	100%
Admin - Training	11,087	17,500	17,500	-	100%
Admin - Consultation & Special Evt.	4,852	5,000	5,000	-	100%
Admin - Bad Debt	-	-	-	-	0%
Admin - Lease Interest	6,734	7,174	8,656	1,482	121%
Admin - Lease Principal	398,217	42,970	58,847	15,876	137%
Penny Rounding Expense	(15)	-	-	-	0%
Admin - Accounting	25,410	26,000	26,000	-	100%
Admin - Legal	37,766	44,000	44,880	880	102%
Admin - Contract & Consultant Labour	25,603	49,700	40,000	(9,700)	80%
Admin - Records Management	8,632	13,200	13,200	-	100%
Admin - Maintenance	40,677	59,000	35,450	(23,550)	60%
Admin - Parts & Supplies	16,060	12,000	15,500	3,500	129%
Admin - Hardware	1,699	-	13,000	13,000	0%
Bylaw - Fuel & Oil	1,056	1,000	1,500	500	150%
Bylaw - Servicing	4,457	-	4,000	4,000	0%
<i>Amortization Expense - General</i>	-	-	-	-	0%
Promotions/Community Enhancement	12,153	15,000	15,000	-	100%
Community Init. & Opport. Fund	22,250	30,000	30,000	-	100%
Climate Action Carbon Tax Credits	2,700	1,500	2,000	500	133%
Project Admin - General Expense	16,690	45,934	50,560	4,626	110%
Admin - Bylaw Enforcement Exp	7,677	8,000	8,160	160	102%
Admin - Emergency Management	1,877	5,000	8,420	3,420	168%
Project - Capital Land Expense - Admin	65,614	-	-	-	0%
Project - Cap. Mach & Equip. Exp - Admin	15,927	44,460	90,000	45,540	202%
Project - Cap - Building	-	5,959	105	(5,854)	2%
Total Expenses	1,669,095	1,448,659	1,582,995	134,336	109%
(Surplus) / Deficit	(181,105)	-	-	-	-

Administrative & Capital Project Estimates



Election	\$ 30,000.00
Boundary Expansion	\$ 15,000.00
Vemiculite - Fire Hall	\$ 10,450.00
Municipal Hall Gravel Parking	\$ 5,000.00
Renew Office Printer Lease/ recommission old printer to FireHall/ payments consistent	\$ 2,306.75
Admin Car Lease (July)	\$ 2,833.00
Bylaw Truck Lease (July)	\$ 2,833.00
IT Workstations (8), project carry forward	\$ 13,000.00
Server, project carry forward	\$ 30,000.00
BC Hydro Wrap Boxes Grant	\$ 6,000.00
Wellness Almanac	\$ 12,000.00
Community Forest	\$ 5,000.00
C2C Project, carried forward	\$ 10,000.00
Community Wildfire Protection Grant	\$ 23,560.00
Epact Emergency Line	\$ 3,920.00

Governance (Council)



Team Members:

- Mayor
- Councillors (4)

Governance Operating Detail



	2017 YE Estimated	2017 Budget	2018 Budget	Budget \$	Budget %
Legislative Expenses - Other	3,574	2,000	2,000	-	100%
Legislative Indemnities	82,394	79,157	83,347	4,190	105%
Legislative - Benefits	370	240	377	137	157%
Leg. Exp. - Travel, Training & Accom.	6,652	12,000	12,000	-	100%
Leg. Exp. - Advertising	88	800	500	(300)	63%
Leg. Exp. - Insurance	750	500	750	250	150%
Leg. Exp. - Telephone	64	-	100	100	0%
Leg. Exp. - IT/Computer Allowance	-	-	5,000	5,000	0%
Governance Expenses - Public Relations	-	-	-		
Total Expenses	93,892	94,697	104,074	9,377	110%
(Surplus) / Deficit	(805)	0	-		

Fire Department



Team Members:

- Fire Chief
- Deputy Chief
- Officers (3)
- Volunteer Firefighters (19)
- Emergency Management Coordinator (50% of FT)

The Fire Service is funded by the Village of Pemberton and through a Fire Service Agreement with the Squamish-Lillooet Regional District and Lil'Wat to service the areas of the Pemberton Fire District , the Pemberton Meadows, Mount Currie and the Heights (Walkerville/Reid Road).

Fire Department Detail



New Service Contributor

Operations increase by COI (2.0%)

BC Wildfire Reserves allocated to repair HVAC exhaust

MFA Financing Liability for Duty Truck

	2017 YE Estimated	2017 Budget	2018 Budget	Budget \$	Budget %
F/D - Rescue Dept Expense	64,664	64,275	65,561	1,286	102%
F/D - Honorarium & Wages	205,360	188,997	218,904	29,907	116%
F/D - Benefits	21,631	21,300	29,406	8,106	138%
F/D - Travel & Training	21,948	35,000	35,000	-	100%
F/D - Advertising	1,520	2,000	2,000	-	100%
F/D - Insurance	18,926	20,000	20,000	-	100%
F/D - Fees & Supplies	17,299	18,684	19,000	316	102%
F/D - Sundry	10,291	8,377	8,545	168	102%
F/D - Telephone	6,188	6,000	6,120	120	102%
F/D - Hydro	11,147	9,264	11,000	1,736	119%
F/D - IT/Software	6,715	2,500	3,600	1,100	144%
F/D - Rental Fees	25,735	25,735	25,735	-	100%
F/D - Memberships and Professional Fees	1,472	1,500	1,500	-	100%
F/D - Legal	981	1,500	1,000	(500)	67%
F/D - Maintenance	22,960	22,000	22,440	440	102%
F/D - Parts & Supplies	41,380	50,000	50,000	-	100%
F/D - Fuel & Oil	5,847	4,755	6,244	1,489	131%
F/D - Servicing	12,829	18,000	14,000	(4,000)	78%
Project - Non Capital Exp - Fire	62,499	100,000	-	(100,000)	0%
F/D - Public Relations	430	2,000	1,000	(1,000)	50%
Fire - Debt Servicing Interest Expense	11,204	11,204	11,204	-	100%
Fire - Debt Servicing Principal	16,524	19,856	79,856	60,000	402%
Transfer to Future Reserves - Wildfire	101,056				
Transfer to Future Reserves - LilWat contribution	86,632		109,416		
2018 HVAC upgrade from Wildfire reserves	7,800	20,000	60,000		
Office Improvement			30,000		
Project - Cap Mach/Equip - Wireless System upgra	128,638	55,000	3,000		
Project - Cap Mach/Equip - Leased 1/2 ton Duty Truck, add Lights/Paint 1/2 year payments			6,321		
Total Expenses	911,674	707,947	840,851	132,904	119%
(Surplus) / Deficit	(1)	0	-		

2018 Fire Department Projects



Project - Cap Mach/Equip - Wireless System upgrade for Fire Hall	\$	3,000.00
Project - Cap Mach/Equip - Leased 1/2 ton Duty Truck, add Lights/Paint 1/2 year payments	\$	6,321.00
Office Improvement - Fire Hall with Reserves	\$	30,000.00
HVAC Fire Hall with Reserves	\$	60,000.00

Operations & Development Services



This Department underwent a restructure in 2014 that involved the consolidation of the Development Services and Parks/Public Works Departments. The budgets are still shown separately in the following slides, the first of which is Development Services.

Team Members:

- Manager of Operations and Development Service/Approving Officer
- Planner
- Development and Operations Coordinator
- Engineering Technician
- Building Inspector

Development Services Operating Detail



2017 YE Estimated	2017 Budget	2018 Budget	Budget \$	Budget %
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DS - Admin	8,174	6,500	8,200	1,700	126%
DS - Salaries	327,501	260,040	346,107	86,067	133%
DS - Benefits	57,519	40,000	59,149	19,149	148%
DS - Travel, Meals & Accomodation	2,786	4,000	3,000	(1,000)	75%
DS - Advertising	3,781	3,000	3,800	800	127%
DS - Insurance	-	-	-	-	0%
DS - Telephone	985	-	1,600	1,600	0%
DS - IT/Software	5,061	5,000	12,200	7,200	244%
DS - Memberships and Professional Fess	1,152	2,000	2,040	40	102%
DS - Training	2,043	3,500	5,500	2,000	157%
DS - Legal	16,770	14,050	17,000	2,950	121%
DS - Engineering Consulting		-	-	-	0%
DS - Contractors & Consult.	79,878	90,000	90,000	-	100%
DS - Maintenance	-	-	4,960	4,960	0%
DS - Parts & Supplies	639	-	-	-	0%
Project Dev.- Non Capital Exp	-	-	-	-	0%
Projects - Recoverable DS Expenses	98,973	35,000	40,000	5,000	114%
Project - Cap. Eng. Struct. - DS	-	-	-	-	0%
Total Expenses	605,261	463,090	593,556	130,466	128%
(Surplus) / Deficit	(51,893)	(0)	0		

2018 Development Services Projects



ISL Non Recoverable	\$	20,000.00
Planning Contractor	\$	20,000.00
DCC Bylaw Contractor	\$	35,000.00
Sea to Sky Invasive Request for additional Funding	\$	4,960.00
Recoverable Traffic Study	\$	40,000.00
Zoning Bylaw Final	\$	15,000.00

Public Works & Parks Services



Team Members:

- Manager of Operations & Development Services
- Public Works Supervisor
- Water Operator
- Lead Hand
- Equipment Operator (2)
- Wastewater Treatment Plant Operator
- Labourers (2)
- Temporary On Call

Public Works/ Parks Operating Detail



Developer Grant - Farm Road Paving

Asset Management Grant

Soccer Fields RFP

BCR Properties Land Purchase

1/2 year Water Operator confirmed, PW Supervisor
back to PW wages

New Backhoe

New IT contract for VOP

	2017 YE Estimated	2017 Budget	2018 Budget	Budget \$	Budget %
Works - Administration	535	1,500	1,539	39	103%
Works - Salaries	389,630	361,897	398,365	36,468	110%
Works - Benefits	72,991	70,000	79,410	9,410	113%
Works - Travel, Meals & Accomodation	2,046	1,000	2,000	1,000	200%
Works - Advertising	174	1,500	1,000	(500)	67%
Works - Insurance	18,441	18,000	19,860	1,860	110%
Works - Telephone	1,442	3,000	2,000	(1,000)	67%
Works - Hydro	25,143	26,000	26,676	676	103%
Works - IT Software			1,800	1,800	0%
Works - Memberships and Profesional Fees	38	400	400	-	100%
Works - Training	2,008	4,500	6,500	2,000	144%
Works - Labour Relations Expense	542		6,236	6,236	0%
Works - Lease Interest	3,888	3,770	5,071	1,301	134%
Works - Lease Principal	158,986	106,608	85,661	(20,947)	80%
Works - Legal	-	1,000	1,000	-	100%
Works - Engineering Consulting	-	-	-	-	0%
Works - Contractors & Consultants	6,042	12,235	27,480	15,245	225%
Works - Maintenance	55,728	63,000	49,200	(13,800)	78%
Works - Parts & Supplies	14,792	21,800	18,000	(3,800)	83%
Works - Fuel & Oil	28,593	37,000	32,000	(5,000)	86%
Works - Servicing	69				
Works - Road Maintenance	98,354	170,000	170,000	-	100%
Works - Trail Maintenance	-	5,000	1,040	(3,960)	21%
Project - Non Capital Exp - Works	-	30,000	70,000	40,000	233%
Project - Cap. Mach & Equip. Exp - PW	20,257	24,000	7,000	(17,000)	29%
Project - Cap. Eng. Struct. - PW	59,205	1,440,752	1,108,155	(332,597)	77%
Project - Cap - Building	18,664	35,000		(35,000)	0%
Transfer to Future Reserves	-	-	-	-	0%
Parks - Insurance	6,300	8,750	8,750	-	100%
Parks - Hydro	4,703	3,000	5,000	2,000	167%
Parks - Maintenance	29,761	44,000	30,000	(14,000)	68%
Parks - Parts & Supplies	13,233	15,000	15,300	300	102%
Parks - Hardware	-	5,000	2,500	(2,500)	50%
Parks - Fuel & Oil	5,638	3,550	5,750	2,200	162%
Projects - General - Parks	-	-	35,000	35,000	0%
Project - Capital Land Expense - Parks			300,000	300,000	0%
Project - Cap. Eng. Struct. - Parks	13,741	105,000	405,000	300,000	386%
Reserve - Transfer for Future Capital Expenditures			50,000		
Total Expenses	1,050,942	2,622,262	2,977,692	355,430	114%
(Surplus) / Deficit	(116,471)	(0)	-		

2018 Public Works/ Parks Projects



Zurcher Park Playground upgrade with DCC's	\$ 30,000.00
Zurcher Trail with DCC's	\$ 5,000.00
Soccer Fields Grant	\$ 300,000.00
Boathouse Staining	\$ 5,000.00
New Backhoe Lease replaces completed Leases (Bobcat, Sander) 1/2 year payments	\$ 18,691.53
Barn Staining Part II	\$ 15,000.00
Bus Shelter Lights	\$ 8,000.00
Roundabout Repair	\$ 2,000.00
Road Maintenance	
Crack Sealing	\$ 20,000.00
Frontier/Birch Curbs	\$ 40,000.00
Elec. Box Portage	\$ 8,000.00
Paving	\$ 50,000.00
Winter sand/salt	\$ 20,000.00
Banners	\$ 20,000.00
Streetlight painting	\$ 5,000.00
Ditching	\$ 5,000.00
Asset Management Grants - Year 1	\$ 70,000.00
Snow Blower Skid Steer	\$ 7,000.00
Friendship Trail Bridge Grants ** plus deferred expenses	\$ 1,108,155.00
Paving Farm Road/ offset by DCC Road Reserves and Developer Donation	\$ 100,000.00

Transit



Administration of the Transit Service was transferred to the Village in 2015. This function was previously administered by the Squamish-Lillooet Regional District (SLRD).

Funding from this service comes from the Partnership of the Village, the SLRD and the Lil'Wat Nation. The Service is run through a Partnership with the Village, BC Transit and Whistler Transit, and is made up of a Commuter (to and from Whistler) and a Local (to and from Mt. Currie) service.

The Annual Operating Agreement (Budget) is reviewed annually between the parties and operates on a fiscal period of April 1st to March 31st.

Transit Services Operating Detail



	2017 YE Estimated	2017 Budget	2018 Budget	Budget \$	Budget %
Transit - Admin Fee	7,851	7,733	8,027	294	104%
Transit - Operating Contract	575,363	569,757	573,759	4,002	101%
Transit - Greyhound Ticket Purchases	5,491	15,000	-	(15,000)	0%
Transit - Misc Expense	840	-	1,000	1,000	0%
<i>Transfer to Partner Reserve (Restricted)</i>	12,840				
Total Expenses	602,385	592,490	582,786	(9,704)	98%
(Surplus) / Deficit	0	-	0		

Ticket Revenue/ User Charges	218,634
BC Transit Government Contribution	260,771
Partner Contributions (SLRD, Lil'Wat)	68,921
Village of Pemberton	34,460
Total Expenses	582,786

Water Services Operating Detail



	2017 YE Estimated	2017 Budget	2018 Budget	Budget \$	Budget %
Water - Administration	4,983	6,000	6,000	-	100%
Water - Salaries	479,743	445,015	439,744	(5,271)	99%
Water - Benefits	10,491	10,000	10,910	910	109%
Water - Travel & Training	-	1,000	1,000	-	100%
Water - Interest & Bank Charges	-	-	-	-	0%
Water - Advertising	1,555	3,742	2,000	(1,742)	53%
Water - Insurance	15,503	17,000	17,000	-	100%
Water - Telephone	2,202	1,500	2,500	1,000	167%
Water - Hydro	56,461	60,000	60,000	-	100%
Water - IT/Software	838		1,800	1,800	0%
Water - Purchases	24,717	25,000	25,650	650	103%
Water - Training	699	1,500	1,000	(500)	67%
Water - Licenses & Permits	250	800	800	-	100%
Water - Legal	414	6,000	2,000	(4,000)	33%
Water - Engineering	-	5,000	5,000	-	100%
Water - Contractors & Consultants	-	-	120,000	120,000	0%
Water - Maintenance	78,892	123,000	78,000	(45,000)	63%
Water - Parts & Supplies	2,613	6,500	4,000	(2,500)	62%
Water - Fuel	2,528	-	3,000	3,000	0%
Amortization Expense - Water	-	-		-	
Project - Non Capital Exp - Water	109	15,000	500	(14,500)	3%
Project - Cap. Village Core Exp - Water	470,359	361,648	78,000	(283,648)	22%
Project - Cap. Ind Park Exp - Water	10,772	20,000		(20,000)	0%
Transfer to/from Future Reserves	216,000	216,000	270,000	54,000	125%
Water - Interest Expense	51,536	51,536	51,536	0	100%
Water - Principal Payment	57,763	57,763	57,763	0	100%
Water - Contingency	-	-	-	-	0%
Total Expenses	1,488,429	1,434,004	1,238,204	(250,225)	86%
(Surplus) / Deficit	0	(0)	0		

2018 Water Services Projects



Well 4 redevelopment	\$	80,000.00
Cross Connection Control	\$	20,000.00
Water Source Feasibility Study	\$	20,000.00
Pioneer Waterline	\$	43,000.00
2-new hydrants	\$	20,000.00
Surge Tanks	\$	15,000.00

Sewer Services Operating Detail



	2017 YE Estimated	2017 Budget	Actual \$	Actual %
Sewer - Administration	3,004	5,000	(1,996)	60%
Sewer - Salaries	265,716	252,170	13,546	105%
Sewer - Benefits	9,691	15,000	(5,309)	65%
Sewer - Travel & Conference	940	1,000	(60)	94%
Sewer - Advertising	188	500	(312)	38%
Sewer - Insurance	27,675	30,283	(2,608)	91%
Sewer - Telephone	3,693	5,000	(1,307)	74%
Sewer - Hydro	48,684	50,000	(1,316)	97%
Sewer - IT/Software	54		54	0%
Sewer - Training	1,551	1,500	51	103%
Sewer - Legal	414	3,000	(2,586)	14%
Sewer - Engineering	-	13,000	(13,000)	0%
Sewer - Contractors & Consultants	-	18,000	(18,000)	0%
Sewer - Maintenance	123,483	194,500	(71,017)	63%
Sewer - Parts & Supplies	688	38,000	(37,312)	2%
Sewer - Fuel	-	-	-	0%
Amortization Expense - Sewer	-	-	-	0%
Project - Cap. Village Core Exp - Sewer	-	-	-	0%
Transfer to/from Future Reserves	-	-	-	0%
Sewer - Interest Expense	74,012	74,012	(0)	100%
Sewer - Principal Payment	128,330	128,330	0	100%
Transfer to/from Future Reserves			-	0%
Total Expenses	688,123	829,295	(141,172)	83%
Sewer Fund Total (Surplus) / Deficit	(159,351)	0		

2018 Sewer Services Projects



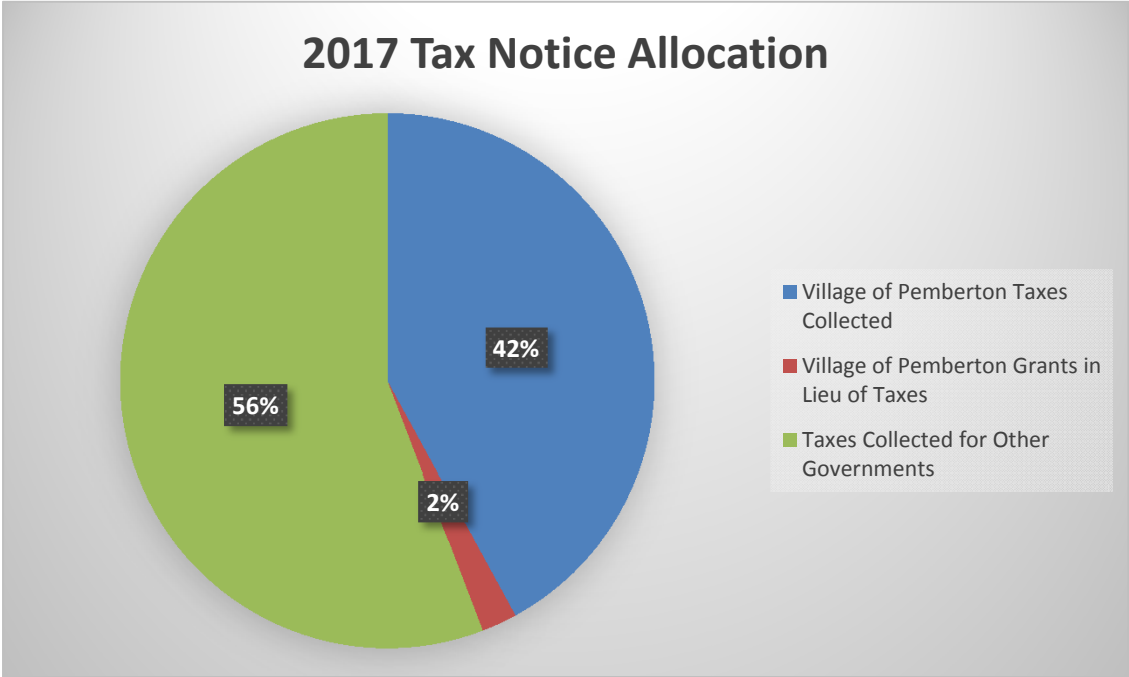
Sewer Maintenance	
Lift station cleaning/line cleaning	\$ 15,000.00
L/S 1 incorporation into SCADA	\$ 8,000.00
Draft upgrade design for lift station	\$ 7,000.00
Paint and Insulate	\$ 5,000.00
Industrial park l/s controls	\$ 5,000.00
L/S 1 seal replacement	\$ 5,000.00
L/S inspections	\$ 7,000.00
DO and pH meter (Lab Equipment)	\$ 4,000.00
Sludge pump 430 VFD replacement	\$ 3,500.00
Blower 260&270 VFD replacement	\$ 9,000.00
Blower 440 replacement and electric motor overhaul	\$ 10,000.00
Blower 260 replacement and electric motor overhaul	\$ 10,000.00
SBR 2 basin maintenance and aerator replacement	\$ 6,000.00
Headworks screen replacement	\$ 3,000.00
Repaint & Stain Building	\$ 3,500.00
Winch	\$ 5,000.00
Sewer Rate Analysis	\$ 20,000.00
Air Valves - Sewer	\$ 50,000.00

Airport Services Operating Summary



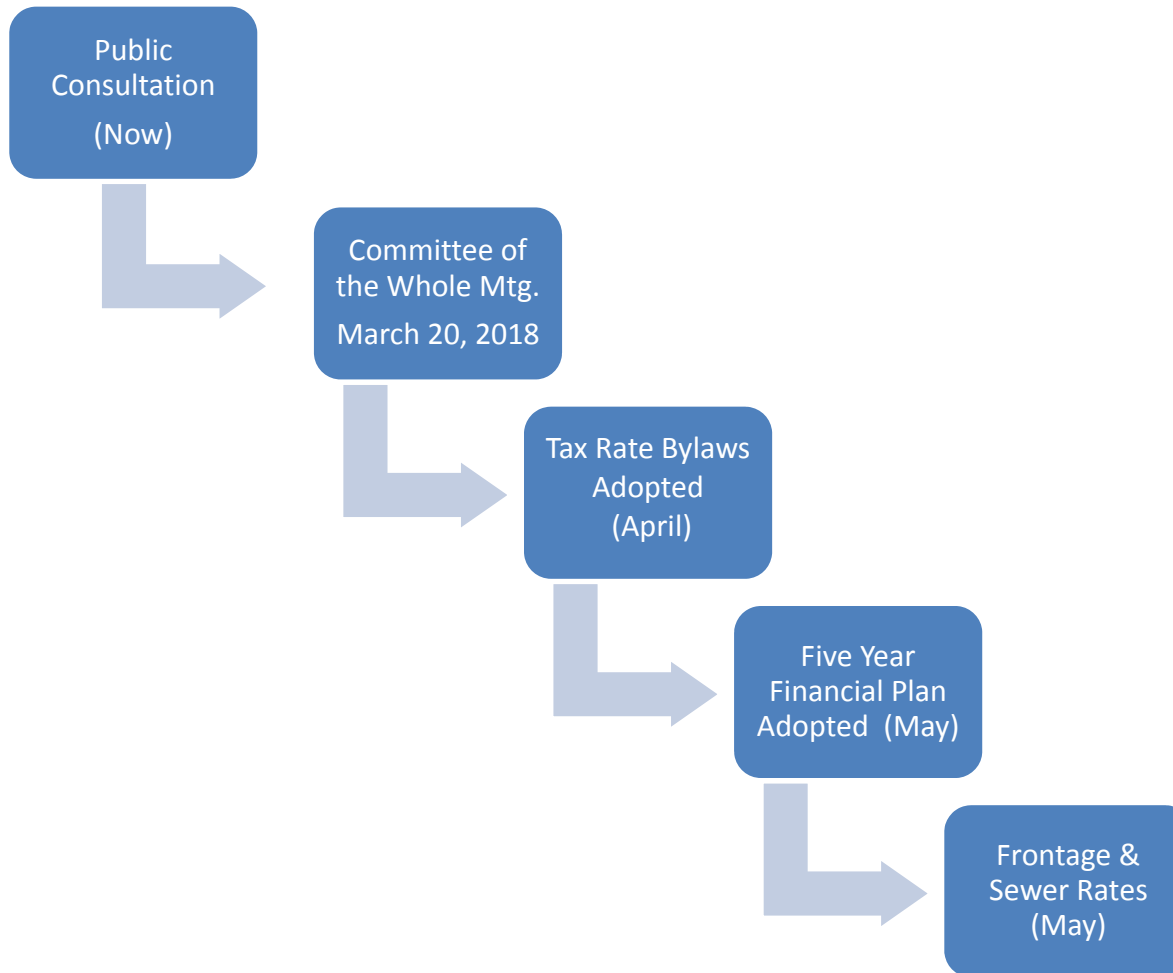
	2017 YE Estimated	2017 Budget	2018 Budget	Budget \$	Budget %
Airport - Admin	181	500	510	10	102%
Airport - Salaries	27,824	30,134	43,735	13,601	145%
Airport - Benefits	-	-	-	-	0%
Airport - Advertising	202	500	510	10	102%
Airport - Insurance	3,706	3,707	3,781	74	102%
Airport - Sundry	-	200	204	4	102%
Airport - Hydro	2,898	2,500	3,000	500	120%
Airport- IT	2,140	2,500	500	(2,000)	20%
Airport - Legal	7,359	3,000	4,660	1,660	155%
Airport - Contractors & Consultants	1,500	-	-	-	0%
Airport - Maintenance	6,910	12,490	4,580	(7,910)	37%
Airport - Parts & Supplies	297	-	-	-	0%
Air - Roads	-	-	-	-	0%
Amortization Expense - Airport	-	-	-	-	0%
Project - Capital Eng Struct - Air	247,112	194,755	-	(194,755)	0%
Total Expenses	300,129	250,286	61,480	(188,806)	25%
Airport Fund Total (Surplus) / Deficit	-	(0)	(0)		

Tax Bill Allocation



Village of Pemberton Taxes Collected	\$ 1,747,407
Village of Pemberton Grants in Lieu of Taxes	\$ 89,078
Taxes Collected for Other Governments	\$ 2,319,913

Next Steps



2018 Draft Budget



Questions?

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