



**Village of Pemberton
2017 Draft Budget
Information Session
March 7, 2017**

2017 Draft Budget



Budget Highlights:

- 2017 BC Assessment Completed Roll has been received; awaiting Revised Roll;
- Assessments have increased by 24.39% over 2016, due mostly to an increase in market value (19.86%) with the remaining increase (4.53%) due to Non Market Change (new construction) based on Completed Roll; which may change
- A 1% tax increase generates approximately \$13,467 in additional revenue
- Currently awaiting the remaining Other Government Final Requisitions
- Staff Salaries are shown with a 2.25% increase
- Council Remuneration is shown with a 1.9% increase
- Year-end is not yet completed – actuals shown are not the final numbers for 2016 (estimated completion is May)
- User fees for water rates in 2017 will be set as per the Kerr Wood Leidal (KWL) Implementation of Water Rates 2014 – 2019 Report under Alternative 1. This report can be found on the Village website at the following link:
<http://www.pemberton.ca/municipal-hall/reports-and-publications/>
- User fees for sewer are shown with a 0% increase in 2017

NMC Roll Comparison by Property Class

Printed Date: 24/Feb/2017

2017 Net General Taxable Values
Completed Roll run on 07/Dec/2016

Area 08 - North Shore-Squamish Valley
Jurisdiction 560 - Village of Pemberton

[NMC by Neigh](#)
[NMC Detail](#)

Property Class	2016 Cycle 11	2017 Completed	NMC Land	NMC Impr	NMC Total	% Chg Due to NMC	% Chg Due to Market	% Chg
Res Vacant	\$12,503,600	\$23,267,900	\$9,341,000	\$0	\$9,341,000	74.71%	11.38%	86.09%
Res Single Family	\$194,304,200	\$239,269,700	\$7,497,000	\$2,053,400	\$9,550,400	4.92%	18.23%	23.14%
Res ALR	\$4,600,700	\$4,768,400	\$135,100	\$0	\$135,100	2.94%	0.71%	3.65%
Res Farm	\$384,100	\$390,250	\$0	-\$39,500	-\$39,500	-10.28%	11.88%	1.60%
Res Strata	\$141,849,300	\$185,181,100	\$0	\$28,000	\$28,000	0.02%	30.53%	30.55%
Res Other	\$12,662,700	\$14,678,200	\$524,500	\$1,468,400	\$1,992,900	15.74%	0.18%	15.92%
01 - Residential Total	\$366,304,600	\$467,555,550	\$17,497,600	\$3,510,300	\$21,007,900	5.74%	21.91%	27.64%
02 - Utilities	\$15,323,160	\$16,279,910	\$0	\$0	\$0	0.00%	6.24%	6.24%
03 - Supportive Housing	\$0	\$0	\$0	\$0	\$0			
04 - Major Industry	\$0	\$0	\$0	\$0	\$0			
05 - Light Industry	\$2,443,000	\$2,665,500	\$3,000	-\$3,000	\$0	0.00%	9.11%	9.11%
06 - Business And Other	\$64,688,601	\$72,545,201	-\$990,700	\$735,400	-\$255,300	-0.39%	12.54%	12.15%
07 - Managed Forest Land	\$0	\$0	\$0	\$0	\$0			
08 - Rec/Non Profit	\$4,100,900	\$4,677,900	\$0	\$0	\$0	0.00%	14.07%	14.07%
09 - Farm	\$347,981	\$197,108	-\$153,506	\$0	-\$153,506	-44.11%	0.76%	-43.36%
S.644LGA/398VC	\$867,500	\$882,800	\$0	-\$42,000	-\$42,000	-4.84%	6.61%	1.76%
Total All Classes	\$454,075,742	\$564,803,969	\$16,356,394	\$4,200,700	\$20,557,094	4.53%	19.86%	24.39%

Administration and Financial Services



Teams and Members:

Office of the Chief Administrative Officer (CAO):

- Chief Administrative Officer
- Executive Assistant
- Senior Communications and Grant Coordinator

Corporate and Legislative Services Department:

- Manager of Corporate and Legislative Services/Corporate Officer
- Corporate and Legislative Services Assistant
- Bylaw Officer (Part-time)

Finance and Administrative Services Department:

- Manager of Finance & Administrative Services/Chief Financial Officer
- Senior Accounting Assistant/Supervisor
- Accounts Receivable Clerk
- Accounts Payable Clerk
- Office Assistant/Reception
- Temporary On Call

Administration & Finance Operating Detail



	2016 Actual	2016 Budget	2017 Budget	Budget \$	Budget %
Admin - Salaries	\$ 695,702	\$ 678,434	\$ 721,583	\$ 43,149	106%
Admin - Benefits	\$ 113,275	\$ 108,549	\$ 112,000	\$ 3,451	103%
Admin - Travel, Meals & Accomodation	\$ 7,976	\$ 16,000	\$ 16,000	\$ -	100%
Admin - Interest,Comm. & Bank Fees	\$ 4,557	\$ 5,000	\$ 5,000	\$ -	100%
Admin - Advertising	\$ 11,672	\$ 25,000	\$ 25,000	\$ -	100%
Admin - Insurance	\$ 20,746	\$ 19,300	\$ 21,000	\$ 1,700	109%
Admin - Photocopier	\$ 4,532	\$ 1,600	\$ 4,500	\$ 2,900	281%
Admin - Postage	\$ 9,917	\$ 12,000	\$ 12,000	\$ -	100%
Admin - Sundry	\$ 2,451	\$ 4,000	\$ 4,000	\$ -	100%
Admin - Telephone	\$ 11,104	\$ 12,000	\$ 12,000	\$ -	100%
Admin - Hydro	\$ 21,312	\$ 24,000	\$ 24,000	\$ -	100%
Admin - IT/Software	\$ 37,098	\$ 43,000	\$ 43,000	\$ -	100%
Admin - Community School Expense	\$ 10,178	\$ 10,178	\$ 10,178	\$ -	100%
Admin - Memberships and Prof. Fess	\$ 4,268	\$ 5,000	\$ 5,000	\$ -	100%
Admin - Training	\$ 10,864	\$ 17,500	\$ 17,500	\$ -	100%
Admin - Consultation & Special Evt.	\$ 4,892	\$ 5,000	\$ 5,000	\$ -	100%
Admin - Bad Debt	\$ 251	\$ -	\$ -	\$ -	0%
Admin - Lease Interest	\$ 8,843	\$ 9,392	\$ 7,174	\$ (2,218)	76%
Admin - Lease Principal	\$ 41,766	\$ 42,491	\$ 42,970	\$ 479	101%
Penny Rounding Expense	\$ 0			\$ -	0%
Admin - Accounting	\$ 26,000	\$ 26,000	\$ 26,000	\$ -	100%
Admin - Legal	\$ 38,879	\$ 44,000	\$ 44,000	\$ -	100%
Admin - Contract & Consultant Labour	\$ 23,310	\$ 32,200	\$ 49,700	\$ 17,500	154%
Admin - Records Management	\$ 9,977	\$ 13,200	\$ 13,200	\$ -	100%
Admin - Maintenance	\$ 27,015	\$ 49,000	\$ 59,000	\$ 10,000	120%
Admin - Parts & Supplies	\$ 13,765	\$ 12,000	\$ 12,000	\$ -	100%
Admin - Hardware	\$ 107	\$ -	\$ -	\$ -	0%
Bylaw - Fuel & Oil	\$ 852	\$ 1,000	\$ 1,000	\$ -	100%
<i>Amortization Expense - General</i>	\$ -	\$ -	\$ -	\$ -	0%
Promotions/Community Enhancement	\$ 13,252	\$ 15,000	\$ 15,000	\$ -	100%
Community Init. & Opport. Fund	\$ 23,333	\$ 30,000	\$ 30,000	\$ -	100%
Climate Action Carbon Tax Credits	\$ 1,428	\$ 2,000	\$ 1,500	\$ (500)	75%
Project Admin - General Expense	\$ 57,103	\$ 69,430	\$ 39,267	\$ (30,163)	57%
Admin - Bylaw Enforcement Exp	\$ 8,984	\$ 8,000	\$ 8,000	\$ -	100%
Admin - Emergency Management	\$ 9,946	\$ 5,000	\$ 5,000	\$ -	100%
Project - Capital Land Expense - Admin	\$ 9,945	\$ -	\$ -	\$ -	0%
Project - Cap. Mach & Equip. Exp - Admin	\$ 15,851	\$ 30,000	\$ 14,460	\$ (15,540)	48%
Project - Cap - Building	\$ 5,572	\$ 9,459	\$ 5,959	\$ (3,500)	63%
Total Expenses	\$ 1,306,720	\$ 1,384,733	\$ 1,411,992		
New Office Server			\$ 30,000		
(Surplus) / Deficit			\$ -		

*Actuals as of February 2017

2017 Draft Budget

2017 Administrative & Finance Projects



Projects	2017 Estimates
*Community Centre Parcel Tax Expenditures	5,959
*Website	14,026
*FireSmart Grant	5,200
*Community Wildfire Protection	3,109
Winds Of Change	15,000
Parking Lot Renovation	5,000
Sign Renovation	5,000
Community Forest Partnership Negotiations	15,000
Total Projects	68,294

*Grants/ Surplus Carry Forward from 2016

Governance (Council)



Team Members:

- Mayor
- Councillors (4)

Governance Operating Detail



2016 Actual	2016 Budget	2017 Budget	Budget \$	Budget %
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Legislative Expenses - Other	\$ 1,720	\$ 9,000	\$ 2,000	\$ (7,000)	22%
Legislative Indemnities	\$ 82,430	\$ 78,270	\$ 79,157	\$ 887	101%
Legislative - Benefits	\$ 71	\$ 800	\$ 240	\$ (560)	30%
Leg. Exp. - Travel, Training & Accom.	\$ 11,214	\$ 12,000	\$ 12,000	\$ -	100%
Leg. Exp. - Advertising	\$ 483	\$ 800	\$ 800	\$ -	100%
Leg. Exp. - Insurance	\$ 500	\$ 500	\$ 500	\$ -	100%
Leg. Exp. - Telephone	\$ 64	\$ 1,000	\$ -	\$ (1,000)	0%
Leg. Exp. - IT/Computer Allowance	\$ (0)	\$ 1,400	\$ -	\$ (1,400)	0%
Total Expenses	\$ 96,481	\$ 103,770	\$ 94,697		

*Actuals as of February 2017

Fire Department



Team Members:

- Fire Chief
- Deputy Chief
- Officers (5)
- Volunteer Firefighters (15)
- Protective Services Coordinator (Part-time)

The Fire Service is funded by the Village of Pemberton and through a Fire Service Agreement with the Squamish-Lillooet Regional District to service the areas of the Pemberton Fire District , the Pemberton Meadows, and the Heights (Walkerville/Reid Road).

Fire Department Detail



	2016 Actual	2016 Budget	2017 Budget	Budget \$	Budget %
F/D - Rescue Dept Expense	\$ 65,087	\$ 63,077	\$ 64,275	\$ 1,198	102%
F/D - Honorarium & Wages	\$ 263,252	\$ 207,615	\$ 188,997	\$ (18,618)	91%
F/D - Benefits	\$ 21,803	\$ 13,390	\$ 21,300	\$ 7,910	159%
F/D - Travel & Training	\$ 48,272	\$ 24,263	\$ 35,000	\$ 10,737	144%
F/D - Advertising	\$ 1,922	\$ 1,450	\$ 2,000	\$ 550	138%
F/D - Insurance	\$ 17,247	\$ 18,750	\$ 20,000	\$ 1,250	107%
F/D - Fees & Supplies	\$ 17,286	\$ 18,318	\$ 18,684	\$ 366	102%
F/D - Sundry	\$ 8,352	\$ 6,592	\$ 8,377	\$ 1,785	127%
F/D - Telephone	\$ 5,799	\$ 7,838	\$ 6,000	\$ (1,838)	77%
F/D - Hydro	\$ 9,121	\$ 9,082	\$ 9,264	\$ 182	102%
F/D - IT/Software	\$ 2,449	\$ 2,500	\$ 2,500	\$ -	100%
F/D - Rental Fees	\$ 31,981	\$ 25,735	\$ 25,735	\$ -	100%
F/D - Memberships and Professional Fees	\$ 1,504	\$ 1,400	\$ 1,500	\$ 100	107%
F/D - Legal	\$ 4,912	\$ -	\$ 1,500	\$ 1,500	0%
F/D - Maintenance	\$ 28,346	\$ 61,066	\$ 22,000	\$ (39,066)	36%
F/D - Parts & Supplies	\$ 48,151	\$ -	\$ 50,000	\$ 50,000	0%
F/D - Fuel & Oil	\$ 3,653	\$ 7,150	\$ 4,755	\$ (2,395)	67%
F/D - Servicing	\$ 1,639	\$ -	\$ 18,000	\$ 18,000	0%
Project - Non Capital Exp - Fire	\$ 673	\$ -	\$ 100,000	\$ 100,000	0%
F/D - Public Relations	\$ 1,240	\$ 5,150	\$ 2,000	\$ (3,150)	39%
Fire - Debt Servicing Interest Expense	\$ 10,411	\$ 29,550	\$ 11,204	\$ (18,346)	38%
Fire - Debt Servicing Principal	\$ 15,518	\$ 19,573	\$ 19,856	\$ 283	101%
Project - Cap. Mach & Equip. Exp - Fire	\$ 587,956	\$ 533,536	\$ 30,000	\$ (503,536)	6%
Project - Cap. Mach & Equip. Exp - Fire			\$ 25,000	\$ 25,000	0%
Project - Cap - Builiding Fire	\$ 8,304	\$ 25,000	\$ 20,000	\$ (5,000)	80%
Total Expenses	\$ 1,204,877	\$ 1,081,035	\$ 707,948		

*Actuals as of February 2017

2017 Draft Budget

2017 Fire Department Projects



Projects	2017 Estimates
New Compressor	30,000
Hoses and Apparatus	25,000
WCB Exhaust Ventilation Fire Trucks	20,000
Total Projects	75,000

Operations & Development Services



This Department underwent a restructure in 2014 that involved the consolidation of the Public Works and Development Services Departments. The budgets are still shown separately in the following slides, the first of which is Development Services.

Team Members:

- Manager of Operations and Development Service/Approving Officer
- Planner
- Project Coordinator
- Engineering Technician
- Building Inspector (contract position)

Development Services Operating Detail



	2016 Actual	2016 Budget	2017 Budget	Budget \$	Budget %
DS - Admin	\$ 1,988	\$ 6,500	\$ 6,500	\$ -	100%
DS - Salaries	\$ 215,651	\$ 244,517	\$ 260,040	\$ 15,523	106%
DS - Benefits	\$ 30,846	\$ 39,123	\$ 40,000	\$ 877	102%
DS - Travel, Meals & Accomodation	\$ 360	\$ 4,000	\$ 4,000	\$ -	100%
DS - Advertising	\$ 2,969	\$ 2,000	\$ 3,000	\$ 1,000	150%
DS - Insurance	\$ -	\$ 1,350	\$ -	\$ (1,350)	0%
DS - Telephone	\$ -	\$ 2,100	\$ -	\$ (2,100)	0%
DS - IT/Software	\$ -	\$ -	\$ 5,000	\$ 5,000	0%
DS - Memberships and Professional Fess	\$ 1,046	\$ 1,700	\$ 2,000	\$ 300	118%
DS - Training	\$ 1,995	\$ 3,500	\$ 3,500	\$ -	100%
DS - Legal	\$ 13,738	\$ 16,000	\$ 14,050	\$ (1,950)	88%
DS - Engineering Consulting	\$ -	\$ -	\$ -	\$ -	0%
DS - Contractors & Consult.	\$ 58,070	\$ 79,000	\$ 90,000	\$ 11,000	114%
DS - Maintenance	\$ -	\$ 1,000	\$ -	\$ (1,000)	0%
DS - Parts & Supplies	\$ 839	\$ -	\$ -	\$ -	0%
Projects - Recoverable DS Expenses	\$ 64,806	\$ 35,000	\$ 35,000	\$ -	100%
Project - Cap. Eng. Struct. - DS	\$ -	\$ -	\$ -	\$ -	0%
Total Expenses	\$ 392,307	\$ 435,790	\$ 463,090		

*Actuals as of February 2017

2017 Development Services Projects



Projects	2017 Estimates
*Project Engineers	5,000
Zoning Bylaw	40,000
*Plumbing Inspector and New Development	45,000
Total Projects	90,000
*Recoverable Project Expenses	

Public Works & Parks Services



Team Members:

- Manager of Operations & Development Services
- Public Works Supervisor
- Lead Hand
- Equipment Operator (2)
- Wastewater Treatment Plant Operator
- Labourers (2)
- Temporary On Call

Public Works Services Operating Detail



	2016	2016	2017	Budget	Budget
	Actual	Budget	Budget	\$	%
Works - Administration	\$ 572	\$ 1,500	\$ 1,500	\$ -	100%
Works - Salaries	\$ 368,786	\$ 381,708	\$ 361,897	\$ (19,811)	95%
Works - Benefits	\$ 69,365	\$ 61,073	\$ 70,000	\$ 8,927	115%
Works - Travel, Meals & Accomodation	\$ 622	\$ 1,000	\$ 1,000	\$ -	100%
Works - Advertising	\$ 457	\$ 1,500	\$ 1,500	\$ -	100%
Works - Insurance	\$ 17,844	\$ 15,000	\$ 18,000	\$ 3,000	120%
Works - Telephone	\$ 1,783	\$ 4,000	\$ 3,000	\$ (1,000)	75%
Works - Hydro	\$ 24,651	\$ 26,000	\$ 26,000	\$ -	100%
Works - Memberships and Profesional Fees	\$ 145	\$ 400	\$ 400	\$ -	100%
Works - Training	\$ 3,329	\$ 4,500	\$ 4,500	\$ -	100%
Works - Lease Interest	\$ 1,875	\$ 6,527	\$ 3,683	\$ (2,844)	56%
Works - Lease Principal	\$ 57,380	\$ 95,509	\$ 105,001	\$ 9,492	110%
Works - Legal	\$ -	\$ 1,000	\$ 1,000	\$ -	100%
Works - Engineering Consulting	\$ 1,707	\$ -	\$ -	\$ -	0%
Works - Contractors & Consultants	\$ -	\$ 12,000	\$ 12,235	\$ 235	102%
Works - Maintenance	\$ 49,545	\$ 75,000	\$ 60,000	\$ (15,000)	80%
Works - Parts & Supplies	\$ 11,014	\$ 5,000	\$ 20,000	\$ 15,000	400%
Works - Fuel & Oil	\$ 23,395	\$ 40,000	\$ 37,000	\$ (3,000)	93%
Works - Road Maintenance	\$ 41,435	\$ 170,000	\$ 170,000	\$ -	100%
Works - Trail Maintenance	\$ 150	\$ 5,000	\$ 5,000	\$ -	100%
Project - Non Capital Exp - Works	\$ 1,861	\$ 25,000	\$ 30,000	\$ 5,000	120%
Project - Cap. Mach & Equip. Exp - PW	\$ 109,786	\$ -	\$ -	\$ -	0%
Project - Cap. Eng. Struct. - PW	\$ 539,172	\$ 1,448,490	\$ 1,440,751	\$ (7,739)	99%
Project - Cap - Building	\$ 10,400	\$ 25,000	\$ -	\$ (25,000)	0%
Transfer to Future Reserves	\$ 25,000	\$ -	\$ -	\$ -	0%
Chamber VOP Sign Relocate from Industrial Park			\$ 3,000		
White Building Reroofing			\$ 20,000		
White Building Painting			\$ 15,000		
Holland Tractor Mower Attachment			\$ 10,000		
Holland Tractor Rear Tractor Blade Attachment			\$ 1,800		
MIG Welder			\$ 4,000		
Used Vehicle			\$ 10,000		
Total Expenses	\$ 1,360,272	\$ 2,405,207	\$ 2,436,268		

*Actuals as of February 2017

2017 Draft Budget

2017 Public Works Services Projects



Projects	2017 Estimates
*Friendship Trail Bridge Project	1,108,154
Streetlight Conversion	32,597
Soccer Field Grant Application	300,000
*Asset Management Project	30,000
Chamber VOP Sign Relocate	3,000
White Building Reroofing	20,000
White Building Painting	15,000
Holland Tractor Mower Attachment	10,000
Holland Tractor Rear Tractor Blade Attachment	1,800
MIG Welder	4,000
Used Vehicle	10,000
Total Projects	1,534,551
*Project/ Surplus Carry Forward	

Parks Services Operating Detail



	2016 Actual	2016 Budget	2017 Budget	Budget \$	Budget %
Parks - Salaries	\$ 60	\$ -	\$ -	\$ -	0%
Parks - Benefits	\$ 12	\$ -	\$ -	\$ -	0%
Parks - Advertising	\$ 300	\$ -	\$ -	\$ -	0%
Parks - Insurance	\$ 8,751	\$ 4,800	\$ 8,750	\$ 3,950	182%
Parks - Hydro	\$ 3,103	\$ 3,000	\$ 3,000	\$ -	100%
Parks - Maintenance	\$ 20,619	\$ 25,000	\$ 25,000	\$ -	100%
Parks - Parts & Supplies	\$ 14,495	\$ 10,000	\$ 15,000	\$ 5,000	150%
Parks - Hardware	\$ 193	\$ -	\$ 5,000	\$ 5,000	0%
Parks - Fuel & Oil	\$ 5,559	\$ 2,500	\$ 3,550	\$ 1,050	142%
Projects - General - Parks	\$ -	\$ -		\$ -	0%
Project - Cap. Eng. Struct. - Parks	\$ 9,236	\$ 23,000	\$ 65,000	\$ 42,000	283%
New Projects					
Zurcher Park Playground Upgrade			\$ 20,000		
One Mile Lake Lower Parking Lot, Drainage, Landscaping			\$ 20,000		
Barn Staining			\$ 14,000		
Boathouse Staining			\$ 5,000		
Total Expenses	\$ 62,327	\$ 68,300	\$ 184,300		

*Actuals as of February 2017

2017 Draft Budget

2017 Parks Services Projects



Projects	2017 Estimates
Zurcher Park Playground Upgrade	20,000
One Mile Lake Lower Parking Lot, Drainage, Landscaping	20,000
Barn Staining	14,000
Boathouse Staining	5,000
New Signs	5,000
Community Spaces Grant Ag Park Lot 13	50,000
*Boardwalk Upgrade	15,000
Total Projects	129,000
*Project/ Surplus Carry Forward	

Transit



Administration of the Transit Service was transferred to the Village in 2015. This function was previously administered by the Squamish-Lillooet Regional District (SLRD).

Funding from this service comes from the Partnership of the Village, the SLRD and the Lil Wat Nation. The Service is run through a Partnership with the Village, BC Transit, Whistler Transit and Pemberton Taxi, and is made up of a Commuter (to and from Whistler) and a Local (to and from Mt. Currie) service.

The Annual Operating Agreement (Budget) is reviewed annually between the parties and operates on a fiscal period of April 1st to March 31st.

Transit Services Operating Detail



2016 Actual	2016 Budget	2017 Budget	Budget \$	Budget %
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Transit - Admin Fee	\$ 7,733	\$ 7,733	\$ 7,733	\$ -	100%
Transit - Operating Contract	\$ 568,201	\$ 540,493	\$ 569,757	\$ 29,264	105%
Transit - Greyhound Ticket Purchases	\$ 16,545	\$ -	\$ 15,000	\$ 15,000	0%
Transit - Misc Expense	\$ 60	\$ 33,587	\$ -	\$ (33,587)	0%
Total Expenses	\$ 592,539	\$ 581,813	\$ 592,490		

Cost of Service Shared	
Ticket Revenue/ User Charges	\$ 199,557
BC Transit Government Contribution	\$ 268,733
Partner Contributions (SLRD, Mount Currie)	\$ 72,450
Village of Pemberton Contribution	\$ 51,750
Total Expenses	\$ 592,490

*Actuals as of February 2017

2017 Draft Budget

Water Services Operating Detail



	2016 Actual	2016 Budget	2017 Budget	Budget \$	Budget %
Water - Administration	\$ 4,686	\$ 8,000	\$ 6,000	\$ (2,000)	75%
Water - Salaries	\$ 438,877	\$ 445,180	\$ 445,014	\$ (166)	100%
Water - Benefits	\$ 11,399	\$ -	\$ 10,000	\$ 10,000	0%
Water - Travel & Training	\$ 205	\$ 1,000	\$ 1,000	\$ -	100%
Water - Interest & Bank Charges	\$ -	\$ -	\$ -	\$ -	0%
Water - Advertising	\$ 1,244	\$ 4,000	\$ 3,742	\$ (258)	94%
Water - Insurance	\$ 16,871	\$ 17,000	\$ 17,000	\$ -	100%
Water - Telephone	\$ 1,608	\$ 1,000	\$ 1,500	\$ 500	150%
Water - Hydro	\$ 44,322	\$ 60,000	\$ 60,000	\$ -	100%
Water - Purchases	\$ 18,865	\$ 25,000	\$ 25,000	\$ -	100%
Water - Training	\$ 1,639	\$ 1,500	\$ 1,500	\$ -	100%
Water - Licenses & Permits	\$ 500	\$ 800	\$ 800	\$ -	100%
Water - Legal	\$ 2,347	\$ 6,000	\$ 6,000	\$ -	100%
Water - Engineering	\$ -	\$ 5,000	\$ 5,000	\$ -	100%
Water - Contractors & Consultants	\$ 3,558	\$ -	\$ -	\$ -	0%
Water - Maintenance	\$ 51,788	\$ 58,000	\$ 108,000	\$ 50,000	186%
Water - Parts & Supplies	\$ 424	\$ -	\$ -	\$ -	0%
Amortization Expense - Water	\$ -	\$ -	\$ -	\$ -	0%
Project - Non Capital Exp - Water	\$ 22,881	\$ -	\$ 15,000	\$ 15,000	0%
Project - Cap. Village Core Exp - Water	\$ 542,569	\$ 445,000	\$ 291,648	\$ (153,352)	66%
Transfer to/from Future Reserves	\$ 62,000	\$ 62,000	\$ 216,000	\$ 154,000	348%
Water - Interest Expense	\$ 66,729	\$ 71,576	\$ 51,536	\$ (20,040)	72%
Water - Principal Payment	\$ 57,763	\$ 58,014	\$ 57,763	\$ (251)	100%
Water - Contingency	\$ -	\$ 10,000	\$ -	\$ (10,000)	0%
Service Locater for Underground Utilities			\$ 6,500		
Pioneer Waterline			\$ 35,000		
Crosss Conection C Program			\$ 15,000		
Prelim Design Well Study			\$ 20,000		
Ind Park Water loop Design			\$ 20,000		
Ground penetrating radar			\$ 15,000		
Total Expenses	\$ 1,350,276	\$ 1,279,070	\$ 1,434,004		

*Actuals as of February 2017

2017 Draft Budget

2017 Water Services Projects



Projects	2017 Estimates
Ph Water Conditioning	291,648
Service Locater for Underground Utilities	6,500
Pioneer Waterline	35,000
Crosss Conection C Program	15,000
Prelim Design Well Study	20,000
Ind Park Water loop Design	20,000
Ground penetrating radar	15,000
Soda Ash	50,000
Total Expenses	453,148

	2014	2015	2016	2017	Total Allocation
Reserves – Asset Replacement	\$54,000	\$108,000	\$162,000	216,000	\$540,000

Sewer Services Operating Detail



2016	2016	2017	Budget	Budget
Actual	Budget	Budget	\$	%

Sewer - Administration	\$ 2,855	\$ 5,000	\$ 5,000	\$ -	100%
Sewer - Salaries	\$ 245,970	\$ 268,262	\$ 252,170	\$ (16,092)	94%
Sewer - Benefits	\$ 15,737	\$ -	\$ 15,000	\$ 15,000	0%
Sewer - Travel & Training	\$ -	\$ 1,000	\$ 1,000	\$ -	100%
Sewer - Advertising	\$ -	\$ 500	\$ 500	\$ -	100%
Sewer - Insurance	\$ 29,072	\$ 30,283	\$ 30,283	\$ -	100%
Sewer - Telephone	\$ 2,563	\$ 5,000	\$ 5,000	\$ -	100%
Sewer - Hydro	\$ 44,886	\$ 50,000	\$ 50,000	\$ -	100%
Sewer - Training	\$ 688	\$ 1,500	\$ 1,500	\$ -	100%
Sewer - Legal	\$ 2,347	\$ 3,000	\$ 3,000	\$ -	100%
Sewer - Engineering	\$ -	\$ 13,000	\$ 13,000	\$ -	100%
Sewer - Contractors & Consultants	\$ 2,358	\$ -	\$ 18,000	\$ 18,000	0%
Sewer - Maintenance	\$ 132,214	\$ 178,000	\$ 194,500	\$ 16,500	109%
Sewer - Parts & Supplies	\$ 1,060	\$ -	\$ 38,000	\$ 38,000	0%
Sewer - Fuel	\$ 1,208	\$ -	\$ -	\$ -	0%
Amortization Expense - Sewer	\$ -	\$ -	\$ -	\$ -	0%
Project - Cap. Village Core Exp - Sewer	\$ 9,984	\$ -	\$ -	\$ -	0%
Transfer to/from Future Reserves	\$ -	\$ -	\$ -	\$ -	0%
Sewer - Interest Expense	\$ 117,063	\$ 116,440	\$ 74,012	\$ (42,428)	64%
Sewer - Principal Payment	\$ 128,330	\$ 128,080	\$ 128,330	\$ 250	100%
Total Expenses	\$ 736,335	\$ 800,065	\$ 829,295		

*Actuals as of February 2017

2017 Draft Budget

2017 Sewer Services Projects



Projects	2017 Estimates
Lift Station 2 draft upgrade design	3,000
Lift Station 1 paint and insulate	5,000
IP AMP meter/mixer - Industrial Park I/S controls	10,000
Davit Confined Space Winch/Harness	10,000
Sewer Rate Analysis	15,000
Blower #260 Replacement	8,000
VFD Replacement Decanters	3,000
Headworks Screens	3,000
Basin Membrane Pads	4,000
Repaint & Stain Building	3,500
SBR Basin #1 Clean	8,000
	72,500

Airport Services Operating Summary



2016	2016	2017	Budget	Budget
Actual	Budget	Budget	\$	%

Airport - Admin	\$ 181	\$ 500	\$ 500	\$ -	100%
Airport - Salaries	\$ 28,535	\$ 21,500	\$ 30,134	\$ 8,634	140%
Airport - Benefits	\$ 1,280	\$ -	\$ -	\$ -	0%
Airport - Advertising	\$ -	\$ 500	\$ 500	\$ -	100%
Airport - Insurance	\$ 3,707	\$ 4,000	\$ 3,707	\$ (293)	93%
Airport - Sundry	\$ -	\$ 200	\$ 200	\$ -	100%
Airport - Hydro	\$ 2,602	\$ 2,000	\$ 2,500	\$ 500	125%
Airport- IT	\$ 2,568	\$ 2,500	\$ 2,500	\$ -	100%
Airport - Legal	\$ 1,772	\$ 1,500	\$ 3,000	\$ 1,500	200%
Airport - Engineering	\$ 77	\$ -	\$ -	\$ -	0%
Airport - Maintenance	\$ 1,337	\$ 15,500	\$ 12,490	\$ (3,010)	81%
Airport - Parts & Supplies	\$ 236	\$ -	\$ -	\$ -	0%
Air - Roads	\$ -	\$ 5,000	\$ -	\$ (5,000)	0%
Amortization Expense - Airport	\$ -	\$ -		\$ -	0%
Project - Capital Eng Struct - Air	\$ 74,613	\$ 100,000	\$ 194,755	\$ 94,755	195%
Total Expenses	\$ 116,906	\$ 153,200	\$ 250,286		

*Actuals as of February 2017

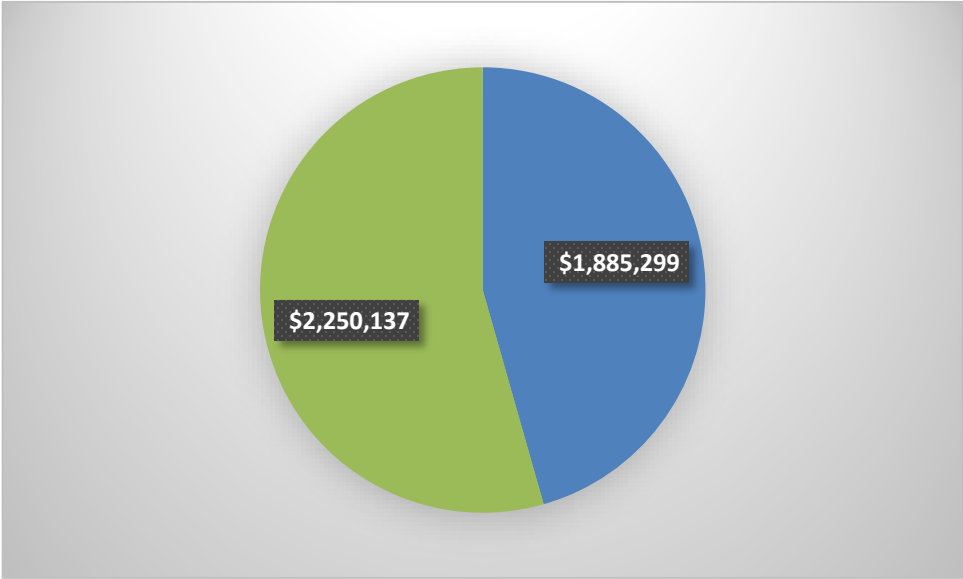
2017 Draft Budget

2017 Airport Services Projects



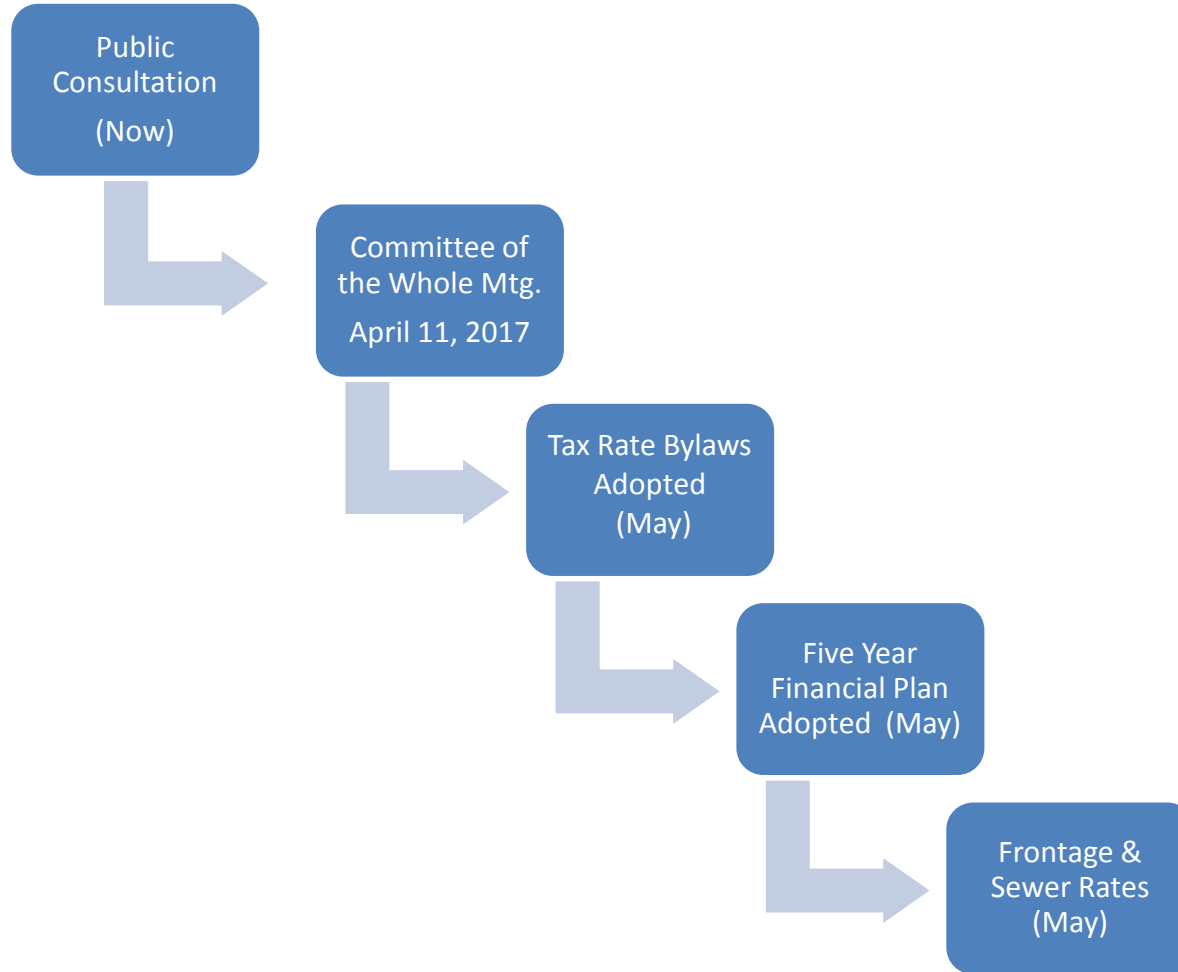
Projects	2017 Estimates
*AWOS Maintenance/ Repair	8,000
BC Air Runway Improvement Grant	194,755
	202,755
*Project/ Surplus Carryforward	

Tax Bill Allocation



\$ 1,885,299	VOP Taxation/ Grants in Lieu
\$ 2,250,137	Collected for Other Governments (Regional District, School Tax, Police Tax, MFA, BCAA, Hospital)

Next Steps





2017 Draft Budget



Questions?

Contact Information



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